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United States	100000	USSR	100000	Yugoslavia	100000
Yugoslavia	100000	Uzbekistan	100000	Yugoslavia	100000

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# FINANCIAL TIMES

Monday September 23 1991

JAPAN

Muddled waters on  
EC car sales deal

Page 4

D 8523A

## World News

## Business Summary

### Yugoslavia ceasefire marred by shooting

The latest attempted ceasefire between Croat and federal Yugoslav forces was dogged by mutual accusations of shooting broke out in Zagreb, the Croatian capital, and federal army forces attacked the eastern city of Osijek.

Croatian president Franjo Tuđman said that talks on securing the warring parties would begin once the agreed "absolute and mutual ceasefire" was in place. It had been due to take effect at 8pm local time. Page 16

**Cambodia peace hope**  
UN officials are confident that a peace agreement to end Cambodia's 12-year civil war will be ready to be signed next month. This will pave the way for a large UN peacekeeping and election-control operation expected to be launched in November. Page 16

**French immigration row**  
Valéry Giscard d'Estaing, former president of France and a possible candidate for the 1995 presidential election, sparked a political row with calls for a tough line on immigration. Page 16

**Yeltsin mediates**  
Russian president Boris Yeltsin said he was confident that weekend peace talks on the disputed enclave of Nagorno-Karabakh would result in a breakthrough declaration today. He had been mediating to try to end fighting between Armenians and Azerbaijanis over the territory which is administered by Azerbaijan. Page 2

**Palestinian meeting**  
Palestinians gathered in Algiers for a meeting of the Palestine National Council to decide whether to attend a US-organized Middle East peace conference. PLO leader Yasir Arafat said they needed further assurances on the scope of the talks. PLO dilemma. Page 8

**HK reformists emboldened**  
Hong Kong governor Sir David Wilson largely ignored recommendations by the colony's recently elected pro-democracy group in his appointments to the Legislative Council. Most of the 17 people he named are seen as favouring stability rather than faster democratisation. Page 6

**Irish fraud squad plan**  
Charles Haughey, Irish prime minister, set to appoint a serious fraud squad. He plans to review a series of financial scandals that have jolted confidence in his government and the business community. Page 4

**SA army reform move**  
The African National Congress is studying government proposals for an army which could include black veterans of the 20-year war against South Africa's white-led military machine. Page 4

**Tibet rule condemned**  
China's rule of Tibet has created a catastrophe for the country's people, with discrimination and racism rampant, said a report by a US-based human rights group, the International Campaign for Tibet.

**Call to NFZ sanctions**  
Yemen called for UN economic sanctions on Iraq to be lifted, saying they were no longer justified. Saddam calls meeting of defence chiefs. Page 6

**Land reformers killed**  
Seven members of a left-wing group agitating for land reforms were killed by a land-lord militia group in India's eastern state of Bihar.

**Six die in canal plunge**  
Six Zairians drowned when their car plunged into a canal at Mechelen, near Brussels.

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### THE MONDAY INTERVIEW

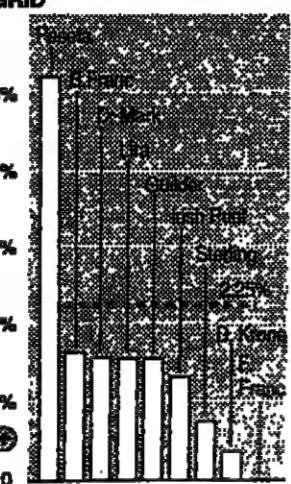
John Selwyn Gummer (left), UK agriculture minister, believes this week's meeting of EC farm ministers, to discuss the agriculture commissioner's reform proposals, will not even begin to resolve the outstanding issues Page 34

### Orders rise boosts hopes for end to UK recession

For the first time in 16 months, a majority of UK manufacturers now expect output volumes to improve, adding weight to recent claims from the UK government and the Bank of England that the British economy is clinging out of recession. The Confederation of British Industry's latest survey of monthly trends cites a slight improvement in domestic and export orders. Page 11

**EUROPEAN monetary system:** The Belgian franc weakened in the ERM grid last week, slipping from second to fifth strongest, while the Italian lira and Dutch guilder both strengthened at its expense. The Spanish peseta remained at the top, buoyed by high interest rates, while sterling, the French franc and Danish krone remained at the bottom.

**EMS September 20, 1991**



The chart shows the member currencies of the exchange rate mechanism measured against the weakest currency in the EMS's narrow 2.25 per cent fluctuation band. In practice, currencies in the EMS narrow band cannot rise more than 2.25 per cent from the weakest currency. Sterling and the Spanish peseta operate with 5 per cent fluctuation bands.

**BRITISH AEROSPACE** chairman Prof Sir Roland Smith is coming under increasing pressure from non-executive directors and City institutions to step down. Page 17

**MAIS FRERES**, the Swiss family-owned holding group, has asked Goldman Sachs, the US investment bank, to advise it on possible asset sales, including that of An Prothom, the Parisian stores group it controls. Page 17

**ITALY'S** high rate of inflation and unemployment, with a large budget deficit, are placing the economy increasingly out of line with the rest of its main industrial partners, according to the Organisation for Economic Co-operation and Development. Page 16

**BANK OF YOKOHAMA**, the Japanese bank which bought control of Guinness Mahon Holdings, said it was considering restructuring the operations of the ailing merchant bank, including a possible staff cut. Page 19

**ASDA**, the UK supermarket group, is planning to raise around \$515m through a rights issue. Page 17

**WILLIAMS Holdings**, the UK industrial conglomerate which last week launched a hostile £1.2bn bid for Racial Electronics, said it was in advanced talks on buying the US fire protection arm of Rockwell, the California electronics and aerospace group. Page 18

**MICHAEL Communications** Corporation, the heavily indebted publishing and media group, is selling its loss-making US business and references arm to Thomson Professional Publishing. Page 18

**Crusade crumbles**, Page 15

**Continued on Page 16**

**CONTENTS**

### THE MONDAY INTERVIEW

John Selwyn Gummer (left), UK agriculture minister, believes this week's meeting of EC farm ministers, to discuss the agriculture commissioner's reform proposals, will not even begin to resolve the outstanding issues Page 34

### Britain denies changing tack on Emu

## UK still opposed to imposition of single currency

By David Buchan in Brussels and Rachel Johnson and Ivo Dawney in London

### Three-point consensus..... Page 4

porary let-outs - known as "derogations" - for those states not yet economically fit to do so.

He clearly preferred an earlier proposal by the Dutch presidency of the EC which put the onus on countries to "opt in" to Emu, rather than the new formula which will be tilted towards "opting out".

Although Mr Lamont is clinging on to the British parliament's right to decide on monetary sovereignty, some observers yesterday read the meeting as evidence that the UK is keen to be among the first wave of single currency users.

Mr Lamont outlined a five-step procedure by which a minimum of eight out of the 12 member countries would progress to stage three of Emu, when a single currency is managed by a European central bank.

If the appropriate policies are followed, there is no reason why Britain should not be in a position to join" by the planned Emu review of data of end-1992, Mr Lamont said.

Treasury insiders interpreted this as a way of ensuring that the Emu treaty, due to be signed in December at Maastricht, should now be written to assume that all 12 EC members will join Emu, with tam-

one of the countries likely to institute and staff the central bank responsible for managing European monetary policy and the currency.

Mr Pierre Bérégovoy, France's finance minister, predicted that "at least seven countries will be ready [for Emu] by 1997, and the UK will be in that group".

In London, Mr David Mellor, the treasury chief secretary, used a BBC radio interview to insist that Mr Lamont's contributions to the Adelphi meeting did not indicate any change in government policy.

"Being at the heart of Europe, working in partnership with our partners in a good spirit does not mean changing fundamental policy positions," said Mr Mellor.

But despite Mr Mellor's disavowal of any shift, there was no doubt that weekend reports

- suggesting that Britain is tacitly acknowledging acceptance of Emu - will cause further disquiet within the Tory party.

Mr William Cash MP, the anti-federal chairman of the party's backbench European Affairs Group, said he would now be seeking further clarification of the government's position.

Mr Cash said he would be questioning "a very substantial number" of MPs who had been assured by the prime minister that there would not be a European federal "super-state".



A woman sits outside a government building backed by the Georgian National Guard

## Georgian opposition holds Tbilisi television station

By Neil Buckley in Tbilisi

THE THREAT of civil war hung over the Georgian capital Tbilisi last night as thousands of government and opposition supporters took up positions in different parts of the city.

Outside Georgia's Supreme Soviet, about 5,000 people proclaimed their support for President Zviad Gamsakhurdia, chanting "Georgia and Gamsakhurdia are one".

The focus of the opposition, meanwhile, moved to the head-

quarters of Georgian television, where several thousand people came to the aid of workers who have been on strike, refusing to broadcast what they call "disinformation" from the government.

Demonstrators on both sides gave a warning of bloodshed after three weeks of mounting tension which began when police broke up a demonstration against the Mr Gamsakhurdia's unit of the National Guard.

In front of the television station stood a barricade of buses and lorries. Hosepipes from



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(Tomorrow's survey)	

## CONTRACTS &amp; TENDERS

**HONG KONG GOVERNMENT**  
**CIVIL ENGINEERING SERVICES DEPARTMENT**  
**Demolition of Chimneys and Associated Works**  
**at Lok On Pai Desalter**  
**P. W. Programme Number 172GG**

## NOTICE OF PREQUALIFICATION OF TENDERERS

1. It is proposed that tenders will be invited in April 1992 from prequalified contractors for the demolition of chimneys and associated works at Lok On Pai Desalter, located in Tuen Mun District, Hong Kong.
2. Upon decommissioning of the Lok On Pai Desalter, two chimneys and a single storey workshop within the desalter site are to be demolished. The chimneys are of reinforced concrete, approximately 126 metres tall and located approximately 97 metres apart. The workshop is a steelwork structure, approximately 13 metres high, with a plan area approximately 58 metres by 18 metres. The cleared site will be used as a staging area for the new airport and related contracts. Demolition is scheduled to commence by mid-1992, for completion by the end of 1992.
3. Contractors with proven experience in similar demolition projects are invited to apply for prequalification documents to:

**Chief Engineer/Development & Airport Civil Engineering Services Department**  
7th Floor, Empire Centre, 68 Mody Road  
Tsim Sha Tsui East, Kowloon, Hong Kong  
Tel: (852) 369 2355 Fax: (852) 311 5770

Completed prequalification submissions shall be submitted as directed not later than 12:00 noon on 1 November 1991 (Friday).

4. Joint ventures with other firms will be considered.
5. Government reserves the right to reject any Contractor's application at its discretion and without explanation.

(A W Malone )  
Director of Civil Engineering Services

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Leaders opt for alternative to Moscow's version of economic union

## INTERNATIONAL NEWS

## Republics shun Yavlinsky plan

By Chrystia Freeland in Kiev

FEAR of Russian domination has led the former Soviet republics to set up an alternative to the economic union proposed in Moscow earlier this month by Mr Grigory Yavlinsky, one of the four-man interim central government.

Leaders of the republics met in the Estonian capital, Tallinn, at the end of last week and signed three non-binding "interstate" protocols concerning trade relations, monetary policy, communications and transport.

The agreement opens the prospect of two distinct economic unions emerging, one based in Moscow and a second with headquarters in Tallinn.

Mr Nursultan Nazarbayev, Kazakhstan's president, is attempting to convene a conference of all republic leaders in his capital, Alma Ata, on September 30 to discuss emergency economic measures.

Soviet President Mikhail Gorbachev would not be invited.

Thirteen of the 15 republics participated in the Tallinn meeting, including Russia, although the latter's representative, deputy prime minister Yevgeny Saburov, disagreed with some of the proposals.

They agreed to negotiate new inter-republic trade contracts, but assured the Baltic republics that their supplies would not be cut off this year in retaliation for independence.

They also agreed to drop the ruble as the internal trading currency as soon as the republics introduced separate currencies. By contrast, the Yavlinsky plan envisages inter-republic trade being conducted in roubles, even after separate currencies emerge.

The republics also discussed a Ukraine suggestion to create an interstate clearing-bank, which would establish exchange rates between republican currencies. The Russian delegation favoured instead a single all-Union bank.

• Ukraine will be poised to introduce a separate currency by the first quarter of next year. Over the weekend the republics decided to print banknotes and to embark on an economic reform programme which would give them value.

Mr Volodymyr Matviienko, chairman of the Ukrainian National Bank, signed a letter of intent with the Canadian Banknote company. According to Orest Novakovsky, Mr Matviienko will travel to Ottawa next week to negotiate a deal to print 1.5bn banknotes in Canada and construct a turnover mint in Ukraine.

Canadian Banknote is asking about \$2.5m (£1.7m) to print the notes and is offering to build the factory as a joint venture, which would recoup its costs by printing money for other republics and nations.

Gummer discovers confusion on agenda

By Mark Nicholson  
in Moscow

THE inefficient Soviet food distribution system was the first thing on the minds of Mr John Selwyn Gummer, the British agriculture minister, and a team of leading British food industrialists who arrived in Moscow last night.

However, the poor system for distributing visiting delegations was the main preoccupation of British diplomats to whom the dislocated Soviet and East European authorities had still not been able to offer an agenda for the 10-day trip.

"We hope they'll come up with something tomorrow," said one official hopefully. Another was less sanguine about the coherence of central authority in post-coup Moscow. "This place is like a corpse," he said. "It's still twitching - but we can't find the head anywhere."

Mr Gummer will be less troubled by the disorganisation, if only because he plans to stay in Moscow a little over 20 hours to study food distribution systems. He decided only on Thursday to visit Moscow, after talks with Mr Yuri Luzhkov, chief executive of Moscow, who was visiting London.

British officials frowned, almost convincingly, on speculation that Mr Gummer's sudden mercy-dash to Moscow had more to do with British electoral politics than Soviet food supplies.

A hasty tour of Moscow shops has been arranged for Mr Gummer, and more talks with Mr Luzhkov - if he shows up. "We think he's in Warsaw, but we hope he may be in Moscow tomorrow and can meet the minister," said an official.

The eight-member team, led by Mr Ronald Macintosh, head of the British Food Consortium, and including the chief executives of Britain's biggest food processing and retailing groups, appeared calmly unconcerned by their lack of agenda. One suggested they may now have a better chance of "avoiding those long meetings in offices with bad interpreters".



Mr Boris Yeltsin, Russian president (left), and his Kazakhstani counterpart, Mr Nursultan Nazarbayev, during a weekend visit to Baku, in Azerbaijan. The two leaders are in the republic in an attempt to set up talks over the disputed Nagorno-Karabakh enclave, focus of one of the Soviet Union's most intractable ethnic conflicts. Reuter reports from Moscow.

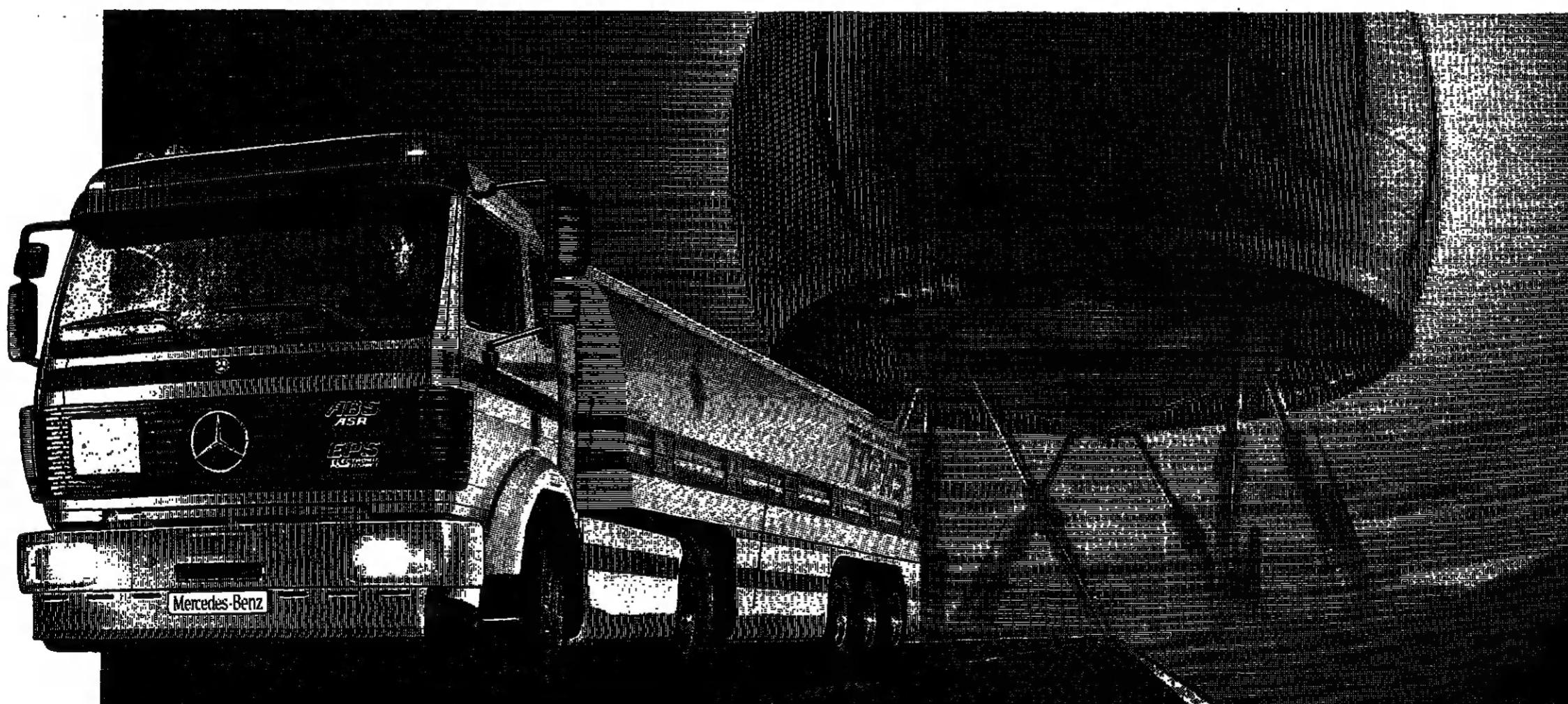
Several thousand Armenians turned out to welcome the two men during a visit to Stepanakert, the enclave's capital, according to the Tass news agency. However, the Azerbaijani minority remain sceptical: more than 800 people have been killed in fighting between the two communities since 1988.

After talks in Stepanakert, Mr Yeltsin and Mr

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## INTERNATIONAL NEWS

# Yugoslav military 'intent on carving out greater Serbia'

By Judy Dempsey in Zagreb

THE massive military operation launched late last week by Yugoslavia's Serb-dominated army is aimed at carving out and consolidating a greater Serbia, through a three-pronged offensive, according to senior officials from the republics of Croatia and Bosnia-Herzegovina.

To achieve this goal, the army, with the support of Serbian paramilitary units, has first to relieve federal military barracks which are being blockaded by Croatian's national guard.

It must also complete the mobilisation in Bosnia-Herzegovina, and move troops and reinforcements across that republic to the Croatian border.

Croatian and Bosnian officials believe the federal army, and Serb paramilitary units, supported by President Slobodan Milosevic of Serbia, will also try to capture Vukovar and Osijek. These two strategi-

The latest military thrust by the Yugoslav army is concentrated on the partly Serb-populated Krajina and Slavonia areas of Croatia (see chart) and the nominal corridor linking Serbia to the sea through Bosnia-Herzegovina.



## Bombarding the barracks with patriotism

By Judy Dempsey

IT has been a long week for Dr Denko Vukoslav Vrdoljak.

In normal circumstances, he would be working at a hospital in Zagreb. But his sense of patriotism has taken him to the perimeter of the federal barracks of Borongaj, 5km outside the Croatian capital.

For the past eight days Dr Vrdoljak, 25, armed with a Kalashnikov rifle, has spent his time with a small unit of Croatian national guardmen who have been blockading the barracks. "I left my job last Friday week. This unit here, and the Croatian Party of Rights, [a far-right wing nationalist movement] which I joined last week, needed a doctor in case there was fighting. So here I am."

The unit will not move away until it receives orders from the Croatian Ministry of Defence. "We will not let the federal army soldiers out of this barracks until we are told to do so," he said.

There are about 500 soldiers inside the barracks. Dr Vrdoljak said many were aged only 17 or 18. Since September 14 they have received no food or water and have no electricity.

"We cannot lift this blockade. There are terrorists inside this barracks. There are dan-

gerous people in there. They have weapons. However, I think some of the soldiers want to surrender. But their commander will not allow them," Dr Vrdoljak explained.

He said five soldiers had managed last week to escape from the barracks. "We allowed them to go home. But I heard some shooting in there a few days ago. The commander has not allowed the wounded to leave the barracks. And last Tuesday night it was really awful, we were attacked by sniper fire. It was one of the worst nights in my life."

Howitzer shells were fired from the barracks into the national guardmen. Two were slightly injured but a nearby factory was hit by sniper fire.

The Croatian defence ministry is trying to wear down the resistance and morale, particularly among the younger conscripts, who have not been seen during daylight since the blockade began.

During the long, hot days, the Croats switch on loudspeakers at regular intervals. A voice, calling on the federal troops to surrender, blares across the barracks.

The troops inside probably know the message by heart: "The city of Zagreb, which has given you hospitality, pleads to you officers and soldiers to leave the Yugoslav People's Army, whose generals are causing destruction..."

"Do not let the generals use you to protect their privileges. Do not allow your lives to be used for protecting a failed ideology and for destruction. Your colleagues in other barracks in Croatia have left and deserted. They are already at home. Do not let blood remain in our words, our lives and our land..."

Dr Vrdoljak, who knows he could easily emigrate with his qualifications — he has a degree from Williams College in Massachusetts and speaks impeccable English — prefers to remain in Croatia and serve the cause.

"We all have the same wish — independence. I think Tudjman [the president of Croatia] could be much tougher and stronger. That is why I joined the Croatian Movement for Rights."

He expects it will be another long week.

However, Croat officials believe the federal army will not be able to sustain this offensive.

If this three-pronged strategy is achieved, the borders of a greater Serbia will be consolidated.

THE massive military operation launched late last week by Yugoslavia's Serb-dominated army is aimed at carving out and consolidating a greater Serbia, through a three-pronged offensive, according to senior officials from the republics of Croatia and Bosnia-Herzegovina.

To achieve this goal, the army, with the support of Serbian paramilitary units, has first to relieve federal military barracks which are being blockaded by Croatian's national guard.

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## INTERNATIONAL NEWS

David Buchan analyses the Apeldoorn finance meeting

## Three-point consensus ends two-speed Europe

TWO-SPEED Europe is dead. The minority of EC states should be allowed to follow the majority into monetary union.

This was the thrust of what finance ministers of the Twelve agreed in the Dutch town of Apeldoorn on Saturday. Now, even close observers of Europe's great debate over economic and monetary union (Emu) can be forgiven for not spotting the difference.

Yet, ministers were virtually unanimous that they had made an important change of tack that will allow an Emu treaty to be signed at the EC summit at Maastricht in December.

The fear that the stronger economies of northern Europe would jump into an early union, leaving other EC states behind in the monetary cold, has been gnawing at the latter for some time. It has been worrying them, in fact, ever since the last informal meeting of the 12 finance ministers, in May in Luxembourg, when Germany and its immediate northern neighbours agreed to warn loudly that only those countries whose inflation and budget performance converged closely with their own could expect to share a single currency with them.

The fear was best put on Saturday by Mr Albert Reynolds, Irish finance minister: "We are opposed to a suggestion that the two-speed approach, as distinct from something that has to be done in case of necessity."

Mr Miguel Beliza, Portugal's finance minister, asserted: "We will never speak of two-speed Europe again," which seems doubtful, but the debate has been transformed by the

Apeldoorn consensus on three points:

- Convergence. No one dared quarrel with the strict price, interest rate and budget discipline criteria which the Dutch presidency (with heavyweight German, French and British backing) says each country must meet before it enters Emu. Mr Theo Waigel, German finance minister, sugared the pill for the south by saying "there should also be scope for a political judgment" on whether a country was fit for Emu.

Only Mr Carlos Solchaga of Spain stuck his neck out by saying that, while he was sure that his country would be ready by 1997 (the intended date for the final Emu decision), the Community should wait two more years in the hope that all 12 could enter Emu at the same time. Mr Wim Kok, Dutch chairman, thought this was "a little faint-heartedness" about the convergence process by which, already, this autumn, 10 EC states have submitted their medium-term plans for collective discussion in Brussels.

● The transitional institution. The last two holding out – Italy and the Commission – for establishing the embryo European Central Bank (ECB) during the transitional second stage of Emu (meant to last through 1994-97) bowed, with good grace, to the majority preference for the European Monetary Institute (EMI), which would simply co-ordinate 12 monetary policies, still run by national central banks.

The price successfully demanded by Mr Guido Carli, Italian finance minister, was that "the minute the ECB is a single currency.

## Darman gloomy on US budget deficit next year

By Lionel Barber in Washington

THE US is likely to face a \$345bn budget deficit next year, and is unlikely to move to a balanced budget until 1997 at the earliest. Mr Richard Darman, White House budget director, said yesterday.

He matched his bleak prognosis with a heavy public hint that he wants to include cuts in mandatory entitlements, such as health care, in a future budget reduction agreement with Congress.

Such mandatory spending categories account for two-thirds of the \$1,500bn annual budget but are not subject to annual legislative review.

Now, however, "that trillion has to be on the table", Mr Darman said, suggesting renewed interest in pressing Congress into a big budget deal after the presidential election next year.

In a TV interview, Mr Darman echoed administration

concern that the US economy was not growing rapidly enough. The recovery had begun last May, he said, but "the question is whether it is going to stay up or stay up strongly".

Although he cited consecutive rises in housing starts, industrial production and signs of a fall in unemployment, he said consumer spending remained disappointing. But he pointed out that private economists were looking for 2.7 per cent growth next year.

Mr Darman, the architect of last year's \$500bn budget deficit reduction accord with Congress, said the recession, the Gulf war and federal deposit insurance had pushed the deficit higher than expected. But he expected a "substantial" fall in the deficit after next year's projected \$345bn, with improvements every year thereafter.

## Papandreou may give up leadership

SPECULATION grew yesterday

that Mr Andreas Papandreou, the former Greek prime minister who was taken to hospital for a lung infection, may give up day-to-day leadership of his Panhellenic Socialist Movement (PASOK), Kerin Hope writes from Athens.

His son-in-law, Mr Paiso Ratsanos, a Pasok deputy, said three senior party members already recognised as contenders for the leadership should "form a joint committee to take responsibility for choices and decision-making in our movement".

He said Mr Papandreou should no longer tire himself by making speeches and public appearances but should "still continue to guide" the party he founded in 1974.

Doctors at Athens General Hospital said Mr Papandreou's condition was stable.

## ANC studies S African army reform plan

THE African National Congress (ANC) is studying government proposals for an army which could include black veterans of the 30-year war against South Africa's white-led military machine. Reuter reports from Johannesburg.

Three Sunday papers reported leaked details of a proposal to the ANC and Zulu Chief Mangosuthu Buthelezi's Inkatha Freedom party on a code of conduct for the current army and a framework for a neutral post-apartheid defence force.

Both the government and the ANC declined comment on the reports, but one source did confirm that specific proposals had been made to the ANC.

Agreement in the short term on the code of conduct could plug the main gap in a peace accord signed by President F.W. de Klerk, ANC leader Nelson Mandela and Chief Buthelezi on September 14.

The three newspapers said the government had proposed making soldiers answerable to the constitution and the people rather than to the government in power or any political party.

It also proposed limiting the scope for secret operations such as the Civil Co-operation Bureau, a shadowy military hit



Buthelezi: "spears not dangerous"

squad alleged to have killed scores of anti-apartheid activists.

The liberal Sunday Times quoted from the draft: "Officers recognise human rights in the execution of their duties and shall accept personal responsibility for... the legalities of the conduct of their subordinates."

Mr Mandela, Mr de Klerk and Chief Buthelezi signed a 33-page agreement designed to

Zulu King Goodwill Zwelithini commanded his people yesterday to lay down their weapons and honour a peace pact with the South African government and the African National Congress (ANC). Reuter reports from Port Shepstone, South Africa.

The king unconditionally endorsed the peace accord which was signed on September 14 by 26 political leaders including President F.W. de Klerk.

More than 11,000 people – an average of five a day – have died since 1984 in countrywide political violence, most of it between the ANC and the Zulu-based Inkatha Freedom Party led by Zulu chief Buthelezi's prime minister, Chief Mangosuthu Buthelezi.

The king unconditionally endorsed the peace accord which was signed on September 14.

The three newspapers said the government had proposed making soldiers answerable to the constitution and the people rather than to the government in power or any political party.

It also proposed limiting the scope for secret operations such as the Civil Co-operation Bureau, a shadowy military hit



De Klerk: replaced defence minister

watchdog committees and a national commission of inquiry. But it did not settle disputes over the future of the ANC's military wing, Umkhonto we Sizwe (Spear of the Nation), on a code of conduct for the army, or on the right of Chief Buthelezi's Zulus to carry so-called traditional weapons, including spears.

Chief Buthelezi said after the signing he did not regard the axes and spears brandished by

his followers in a simultaneous show of strength as dangerous weapons that should be banned.

Mr Mandela insisted in a post-signing news conference that the ANC's armed wing, which claims to have weapons stashed inside South Africa, would not be disbanded now or in the future.

His wife Winnie told a rally in Soweto last week that Umkhonto, formed in 1961 to wage a guerrilla war against white rule, was "the army of the future South Africa".

Former defence minister Magnus Malan insisted repeatedly after the ANC was legalised in February last year that there would be no place for ANC fighters, some of them highly trained in the Soviet Union and East Germany, in his army.

But Mr de Klerk has since replaced Mr Malan with progressive Afrikaner Roelf Meyer, a key negotiator in the search for a political settlement with Inkatha and the ANC.

The Sunday Star said Mr Meyer helped to draft the proposals now before the ANC and Inkatha, which include talks with Umkhonto. The paper said the ANC had received his ideas favourably.

## Car sales accord light on consensus

Kevin Done examines the European Commission's latest 'compromise' with Japan

IT is "a true compromise", beams Mr Martin Bangemann, European commissioner for the internal market and industrial policy. "Some consider it to be protectionist, some consider it to be giving up Europe and showing up white flag."

As one of the main architects of the recent deal between the European Commission and the Japanese government on the vexed issue of Japanese car sales in the single European market, Mr Bangemann is happy for the market to remain undisturbed. Too much clarity would only threaten the hard work for compromise.

Gatt sensitivities mean it is much less than a signed agreement. The deal – Elements of Consensus – was "the result of conversations between the Commission and Japan on motor vehicles", said Mr Frans Andriessen, European commissioner for external affairs.

However, in direct contrast to Elements of Consensus, other previously unpublished documents from the negotiations, obtained by *The European*, talk only of "working assumptions" for transplant output.

These documents address the central issues of the level of Japanese transplant production in Europe and what share the European and Japanese motor industries should have in the European market's future growth or, crucially, what share they should have in any decline in demand.

Consensus was reached on having a seven-year transition period to the end of 1999, when

the EC car market would be fully liberalised.

All bilateral restrictions on Japanese vehicle exports will go by the end of 1992.

A system for monitoring Japanese vehicle exports – to the EC as a whole and to the now-restricted markets: France, Spain, Italy, Portugal and the UK – will be introduced based on an assumed EC vehicle market of 15.1m in 1998 and Japanese exports of 1.2m.

In 1989 the EC market for cars and light commercial vehicles was 13.9m, with Japanese exports of 1.24m.

Is there a ceiling on Japanese transplant production in Europe?

The UK government, champion of Japanese interests on this issue, publicly insists not. The more protectionist-minded car makers in France and Italy have been left with the impression, privately, that there probably is, while the Commission talks only of "working assumptions" for transplant output.

The chief actors in the deal – Mr Andriessen and Mr Nakao, Japan's minister for international trade and industry – have clearly differing views.

These are contained outside the main document in an unpublished four-paragraph statement: *declarations conclusives (version finale)*. In practice, there is nothing conclusive or final about it.

Point one is a *declaration* by

Mr Andriessen to Mr Nakao, saying:

● "During these negotiations,

the Commission has based itself on various working assumptions concerning the automobile market developments in the future, including an estimate of 1.2m vehicles" for the annual sales by 1999 – the end of the transitional period – of European-built Japanese vehicles in the EC.

Mr Andriessen adds: "Mr I. in this context, underline the importance which we attach to

a constructive

co-operation

between the two

sides in the

implementation

of the Elements of Consensus, in particular concerning the principles laid down in points 10, 11 and 14 thereof."

These points declare that:

● Future levels of Japanese vehicle exports to the EC "will be adjusted in an equitable manner" if the trend of demand and forecast demand deviates from the original assumptions.

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statement: *declarations conclusives (version finale)*. In practice, there is nothing conclusive or final about it.

● The Japanese government

will tell Japanese car-makers

about the Commission's

"repeatedly expressed concern

that an excessive concentra-

tion of sales of their vehicles

produced in the EC on specific

national markets would cause

market disruption" and would hamper EC car-makers' moves to become competitive.

Mr Nakao's reply illustrates

that, on the issue of transplant

production, there is a dialogue

of the deaf. He ignores Mr

Andriessen's reference to a

production level of 1.2m.

His reply says: "During these negotiations the Japanese side has based itself on the working assumption that the export figure at the end of the transitional period is forecast taking into account total demand and the EC manufacturers' supply capacity as a whole.

"Let me call your attention

to your commitment in the

Elements of Consensus that Japanese investment or sales of its products in the Community shall not be restricted," he adds.

To Mr Yutaka Kume, chief

executive of Nissan Motor and

president of the Japan Auto-

mobile Manufacturers' Associa-

tion, there is no doubt: Japan

has not agreed to any limit on

the production of Japanese

cars in Europe. The figure of

1.2m vehicles for transplant

production is "not a figure we

have agreed between Japan

and the EC. This is the EC's

unilateral, internal assump-

tion".

There is no reply by Mr

Kume on this point, and Mr

Kume claims to have never

heard of such figures.

## UK and Canada: similar problem, different solution

"It is already clear that the current recession, which led the downturn in the United States, is among the severest in post-war history and likely to be eclipsed only by that of 1981-82."

This quote, from the first chapter of the latest OECD economic survey of Canada, could equally have applied to Britain, save that the last UK recession began in 1980. Both Britain and Canada have suffered from similar economic problems and policy failures in the 1980s. But they are taking different routes, in order to avoid making the same mistakes again.

Both countries suffered a sharp recession in the early 1980s which reduced annual rates of inflation to single figures but at the cost of historically high and persistent unemployment. Yet from 1986 and the combination of loose monetary policy and financial deregulation led to booms driven by consumption and investment in residential housing. These moved their current accounts from sur

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This financial base not only makes the ABN AMRO Bank an important financial partner in Holland, but also ensures that we can play a major role worldwide. Because the merger has given us considerable funding power.

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At the ABN AMRO Bank you'll meet people who fully realize that business revolves around more than money alone.

People who know what banking is about, and who will also help you with new ideas, optimum service and sophisticated products. That's what makes the ABN AMRO Bank, literally, a world-class bank. With the ambition to become, quite simply, the best bank.

Not by looking for short term success, but by creating the new standard in banking. So that we can help our clients enhance their business performance worldwide.

The ABN AMRO Bank has long-standing relationships with clients throughout the world. Clients who welcome the news of our merger.

Because they know that, although our name might sound like Double Dutch, our approach to banking is crystal-clear.

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## INTERNATIONAL NEWS

## Bank has 'headroom' for loans to E Europe

By Michael Prowse in Washington

THE WORLD BANK'S support for economic reform in eastern Europe and the Soviet Union will not involve a diversion of resources from its clients in the Third World. Mr Lewis Preston, the bank's new president, said at a briefing to launch this year's annual report.

He said the bank could expand its overall lending because past capital increases had left "significant headroom". The bank's statutory lending limit is \$152.3bn (\$90bn), nearly \$20bn higher than outstanding loans of \$90.5bn. Lending to eastern Europe rose by just over \$1bn to \$2.9bn in fiscal 1991.

Mr Preston said the bank's strategy towards economic reform in the Soviet Union had to be "reactive" because it was impossible to predict how powers would be shared and what help would be required.

He said the bank had become "too presidential and hierarchical". A streamlining of top management announced last week was intended to "energise and motivate" staff. He was eliminating the senior vice-president layer of management in order to give full operational responsibility to vice-presidents heading regional offices.

Mr Preston, a former chairman of J P Morgan, the New

### World Bank/ IDA lending by region

1991 fiscal year total \$22.7bn

Latin America & Caribbean \$5.2 bn

Europe, Middle East & North Africa \$5.6bn

Sub-Saharan Africa \$5.5 bn

East Asia & Pacific \$5.4 bn

Central Europe & Russia \$2.9 bn

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## UK NEWS

## Labour mood buoyed by swing in polls

By Ivo Darnay, Political Correspondent

LABOUR will today step up its attacks on the government's record on domestic issues, strongly buoyed by a new opinion-poll lead and the prospect of more troubles for the Tories in winter by-elections.

Its pre-elections onslaught started yesterday with claims that rising unemployment, business failures and repossession of mortgaged homes should encourage the government to seek an early election rather than risk a spring poll.

That message was hammered home by senior Labour spokesmen yesterday after a Mori opinion survey in The Sunday Times showed the party 4 points ahead on 43 per cent, the Tories on 39 per cent and the Liberal Democrats on 14 per cent.

The poll - reversing a Tory lead of up to 5 points a week ago - is the first this month to show Labour ahead, leading party officials to conclude that the "halo effect" from Mr John Major's diplomacy earlier in the month has evaporated.

Speaking in a BBC radio interview, Mr Jack Cunningham, Labour's campaign coordinator, said the poll findings vindicated the leadership of Mr Neil Kinnock, who has recently suffered ferocious criticism in the Tory tabloid press.

He said: "It demonstrates that when the people of Britain are confronted with the realities of the domestic political agenda ... then Labour's appeal is very strong."

That analysis was firmly rejected by Mr David Mellor, the Treasury chief secretary.



Neil Kinnock: Labour strategists said yesterday that his leadership had been vindicated by the latest poll findings

He said a revival in confidence in the economy and lower inflation meant that the Conservatives' position would strengthen in the weeks ahead.

With a November poll all but ruled out by both parties, the Tories are faced with the prospect of three potentially damaging by-elections in the coming months. The death at the weekend of Mr Richard Holt means that a by-election must be held in the highly marginal Langbaurgh constituency in Cleveland, where the Conservative lead over Labour is just 2,008.

## Jobless rise forecast to cost £21bn

By Rachel Johnson, Economics Staff

UNEMPLOYMENT'S rise to 2.5m people this year will cost the Exchequer £21bn this year, increasing the already fierce pressure on public spending in the period before the general election.

That is the view of a report published today by the Unemployment Unit, a research group that campaigns for the unemployed.

Each unemployed person annually costs the Treasury

£8,900, the group says. That is sharply higher than its previous estimate, made last autumn, that the Exchequer loses £8,300 for each unemployed person as a result of unemployment measures, central government spending and lost revenues.

The estimate of £21bn for the whole of 1991 compares with £15bn on unemployment spending in the fiscal year 1990-91.

which included £5m on benefit payments, £770m in administration and £95m in lost income and indirect taxes and National Insurance contributions.

On the basis of spending in the year to April 1991 and the forecast rise in unemployment from a current 2.4m to 2.5m by the end of the year, the Unemployment Unit estimates that spending will exceed £20.7m in 1991.

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## UK NEWS

## Disaster funding criticised by Oxfam

By Edward Mortimer

THE BRITISH government's method of financing disaster relief operations has been criticised by Lord Judd, director of the charity Oxfam.

In a speech to the Royal Institute of International Affairs Lord Judd described as "truly outrageous" the system by which the UK government's Ministry of Defence bills the Overseas Development Administration (which has a much smaller budget) for the cost of using the armed services to help victims of natural or man-made disasters, such as the Kurds and Bangladeshis earlier this year.

"It is absurd," he said, "that ODA should be recharged for the services provided."

Frequently service of this kind by the armed forces has a tremendous morale and training significance for those involved."

Lord Judd, who as Mr Frank Judd was a foreign office minister in the last Labour government, also said that many deaths in the early days of the Kurdish emergency could have been prevented if there had been a UN supreme in the field with the direct personal authority of the Secretary General, with access to experts, funds, built stocks of relief items and the authority to liaise with voluntary agencies and the Turkish government.

He called on the UN Security Council "as the effective 'clout' of the international community when the will exists, to put humanitarian needs as firmly on its agenda as other political crises", and in particular "to take responsibility for people displaced by internal conflict."

At present such people fall outside the mandate of the UN High Commissioner for Refugees, since refugees are defined as people forced to leave their country.

As an example, Lord Judd cited 1.8m displaced people in Sudan who, he said, "were being forcibly removed by the government to makeshift and inadequate holding camps".

The responsibility, he suggested, could be given either to UNHCR or to a new deputy secretary general.

## Major warned of tax crisis before election

By Philip Stephens, Political Editor

UK MINISTERS are warning that prime minister Mr John Major risks a new political crisis over the controversial poll tax in the run up to a general election unless the Treasury provides up to £1bn more for local authorities.

Their concern comes amid further evidence from the opinion polls that the prime minister will be unable to risk an election before next spring.

It coincides also with a tacit admission in the government's administration that separate negotiations over departmental budgets for next year will result in a further £1bn overshoot in the Treasury's overall spending and borrowing limits.

The departments of health, education, social security, and transport have told the Treasury they cannot scale back spending for 1992/93 without undermining Mr Major's personal commitment to better public services.

As a result the Treasury is expected to be forced to add around £50m to its £221bn spending target for July.

The level of support for local authorities has risen from



Mellor (left) at the treasury, faces Heseltine at environment, and Clarke at education

after negotiations between Mr Michael Heseltine, the environment secretary, and Mr David Mellor, the chief secretary to the Treasury.

Mr Mellor agreed to add £1.1bn to the exchequer's contribution in the 1992/93 financial year starting next April, taking it to a total of £331bn.

The announcement was completed with a warning that the government would now "allow the capping" to prevent local authorities from

loading excessive spending on to poll tax bills: the new local per capita levy for public services.

The new is now being considered by the local council responsibilities - notably education, social services, policing and fire brigades - before being passed further into grants for individual councils.

Ministers responsible for the affected services now "allow the capping", as it was

significantly undermined the

local. They are warning that unless it is increased Mr Major will face other political and possibly sensitive increases in poll tax bills.

Their irritation has been increased by reports that Mr Heseltine could have secured more had he fought harder in July. One senior Whitehall official said: "The Treasury would have handed over £1.5bn. The settlement pre-

dicted for an increase of about 4.5 per cent over the present financial year in local authority spending. The Treasury insists that it is realistic in the light of the expected fall in inflation to below 4 per cent. It argues also that councils could find another £50m from their reserves.

The spending departments,

whose concern has been intensified by the increase this year in poll tax non-payment,

believe the generous pay awards in prospect for teachers, the police and fire staff

undercut the calculations.

According to one senior minister, at least £500m more is needed to meet their obligations to local groups.

In addition to the growing support within the Cabinet for abolition of the rule that even the lowest wage per head must exceed that of poll tax bills.

The Treasury has fiercely resisted abolition, which would cost it another £600m. The ministers believe, however, that as the political pressures intensify with the approach of the election, the prime minister will be forced to intervene directly on their behalf.

## PENSIONS

## Challenge to Lucas clawback proposal may set test case

By John Pierler

PLANS BY Lucas Industries to claw back £50m from a surplus in the Lucas pension scheme have run into an independent legal challenge from a former trustee.

Mr Simon O'Leary, a retired employee of the motor component and aerospace group, has written to the Occupational Pensions Board (OPB), the body required by the government to sanction any transfer of pension-fund surpluses by the company, attacking the basis of the proposal.

Mr O'Leary, a male representative who sat on the Lucas Staff Pension Fund Trustee Board for 14 years, has alleged a breach of trust by the fund's trustees.

He is threatening to take legal action if the OPB sanctions the transfer, which would cost the pension fund £150m before a tax payment of £50m to the Inland Revenue.

The proposed modifications to the Lucas pension scheme trust deeds, which have won union approval on the basis of an accompanying improvement in employee benefits, are due to be considered by an OPB committee on Wednesday.

Approval would normally require the committee to be satisfied that the company's claim to the pension-fund surplus was balanced by a genuine promise to meet any pension-fund deficit.

Mr O'Leary's letter to the OPB, of which the Financial Times has a copy, alleges that the late Sir Bernard Scott, the former Lucas chairman, told trustees that the company would not finance any shortfall in the pension fund. The letter adds that Sir Bernard, who was also chairman of the pension-fund trustees, said: "In the event of a shortfall, some solution other than extra money from the company would have to be found." The attitude was reiterated several years later, according to the letter, by a director who was also a trustee.

Lucas Industries has confirmed that although the company has made additional payments into the fund to finance improved benefits, it has

## EMPLOYERS' MONTHLY TRENDS SURVEY

## UK manufacturers signal return to optimism

By Rachel Johnson ■ Diane Summers

A MAJORITY of UK manufacturers expect output volumes to improve for the first time in fifteen months, adding weight to recent claims from both the Bank of England and the government that the economy is climbing out of recession.

According to the UK employers' association, the Confederation of British Industry, in its latest monthly trends enquiry, the protracted decline in manufacturing output is expected to come to an end over the next four months, stimulated by a slight improvement in home and export orders.

The enquiry for September, which interviewed 1,456 companies, accounting for half the UK's manufacturing exports and employment in 50 industries, records its first positive balance on output expectations since May 1990.

Over the next four months, 21 per cent of companies expect

to have "jagged edges".

Evidence of the continuing strain imposed by the recession between the two, which gives a guide to current trends, was a slight, but positive 1 per cent.

Companies with a negative balance of 1 per cent in August and a ten-year low of minus 26 per cent in February.

This is the most positive sign yet that manufacturing industry is beginning to move out of recession," said Mr David Wiggleworth, chairman of the CBI's economic situation committee. He pointed out, however, that export orders remained very weak and that signs of recovery were "still patchy".

The CBI's caution is in with the warning given by Mr Norman Lamont, the chancellor of the exchequer, in an interview last week. He said that though economic statistics were "encouraging" of a turning point, the

It said that the relationship between the rate of inflation as measured by the retail price index and pay settlements, which have been predetermined by the CBI for pay settlements, rather than as a "ceiling", as it was in the mid 1980s, has strengthened.

Pay settlements over the coming months would be between 5 per cent and 7 per cent, therefore exceeding the rate of inflation, which is expected to fall to 4 per cent or below by October.

The same pattern emerged during the last recession, when inflation fell from 12 per cent to 5 per cent in the year to January 1988. A long period in the mid 1980s when inflation ran roughly between 4 per cent and 6 per cent, and pay settlements at 5 per cent to 7 per cent.

Lower inflation in the coming months is likely to mean fewer pay pauses and freezes and, once inflation starts to rise again, to mean pay rises of 7 per cent.

It also points to a number of agreed pay increases for this year.

They include four car manufacturers that have predetermined rises as the second stage of two-year deals. In November, Rover is due to pay 7.5 per cent and Jaguar has agreed 7 per cent in January. Both Nissan and Renault have agreed to pay 7 per cent.

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## MANAGEMENT

## Health chiefs prescribe commercial discipline

Alan Pike reports on West Berkshire's plans to hand over non-medical support services to the private sector



One of the break privatisations plans include the laundry at Battle Hospital in Reading

**B**lue next spring, West Berkshire district health authority plans to have handed over the management of large parts of its non-medical support services to the private sector. The move is being watched with fascination by managers elsewhere in the National Health Service, and with apprehension by some of West Berkshire's own managers and union representatives.

Competitive tendering for commercial services is commonplace in today's health service, and other forms of commercial activity are growing - in some hospitals the traditional laundry run by volunteers from the league of friends has given way to swish, privately-managed shopping malls.

But most commercial involvement is for single services and West Berkshire's "facilities management" programme is the most extensive ever attempted in the NHS.

West Berkshire originally asked the private sector to take over the provision and management of entire ranges of general support activities ranging from cleaning and portering to building and clerical and secretarial functions.

When it was mooted, the authority's own hospital support staff, which came into direct contact with patients, like cleaning and portering, would remain in-house control.

They will - provided the in-house teams deliver the same level of efficiency improvements as the authority expects to obtain from the management contract.

Facilities management, waste disposal, laundry and linen, sterile supplies, non-ambulance transport and a new central catering unit which will supply hospitals in West Berkshire and the neighbouring Berkshire and Wycombe health authorities now form the basis of the proposed facilities management contract.

All considering bids from organisations with relevant experience, the authority entered negotiations with P&O Total Facilities Management, part of the shipping group.

Most of the work is complete, and a recommendation to go ahead with the scheme is likely to be considered by the health authority's management committee.

P&O would appoint an overall manager to run the five-year contract, who

would be supported by a half-executive in charge of areas including personnel, accounts, services, engineering and building maintenance. Robin Booker, P&O Total Facilities managing director, says that these positions would be filled by existing NHS managers working for P&O - which covers the Reading area - or other authorities.

"Our top priority would have people who understand what facilities management is all about."

P&O itself, through its own catering and other subsidiaries, might operate some of the services it will be managing. Others would be contracted to companies, or new small businesses formed by groups of existing health authority employees.

"It might turn out that only 100 people directly employed, with 1,000 working for contractors. Alternatively, we might

employ more," says Booker. "Pay would be negotiated by the contractor providing the service. But we would not sub-contract to others who charge more."

In spite of this assurance, the plan has not found favour with unions representing the health authority's employees. They fear that there will be a loss of jobs and a decline in both the quality of services and conditions of employment.

Hundreds of the health authority's staff are likely to be redundant under the move to the new management contract. Unemployment in the Reading area is relatively low, many are likely to be re-employed by contractors. For some individuals, this will be for the loss of security.

The health authority says that the contract with P&O will cost at least £250,000 a year, and that efficiency improvements in the

services remaining in-house will yield similar savings to £16m general support budget.

In a bid to deliver the savings, the in-house teams are likely to consider developing generic support staff - porters who also change light bulbs' approach.

P&O would provide services for a fixed fee rather than taking a cut in the savings, and both the company and the health authority believe the eventual financial gain may be greater than the target £500,000.

Some of the contracted-out services, laundry, contain potential for income generation through taking on non-NES work.

Kevan Jones, the health authority's director of personnel and management, says that P&O managers will also find opportunities for individuals engaged in the same quest for improved financial efficiency.

sible for management. "We are planning to introduce facilities management because we are in the business of providing health care," he says. "This means that we must get maximum value for money to invest in patient care and manage our management where they are most needed."

"For instance, the authority has more than 400 residential properties for staff and we employ our own workforce to maintain them. We have to ask ourselves whether it is right that a health authority should be devoting resources to managing houses. Just because things have been done in a certain way since the NHS was formed does not mean it is necessarily the best way to carry on."

This question is more than one of managerial philosophy. Health authorities are finding it increasingly difficult to attract good specialist managers in some of their non-core activities, where development opportunities are more limited than in mainstream health management.

West Berkshire plans to set up a facilities management board, consisting of authority members and management and representatives of P&O and the in-house team, which will review the performance of all contracts, monitor attitudes and take remedial action if problems arise.

It will also follow the conventional competitive tendering formula of producing highly detailed technical specifications.

Michael Taylor, the health authority's district general manager, says: "The companies consulted on the facilities management plan were disenchanted - along with many health authorities - by the bureaucracy associated with the traditional competitive tendering process. Companies have refused invitations to tender for services which they perceive as unrealistically complex and wholly motivated to drive down costs."

West Berkshire hopes to find a more effective way of introducing facilities disciplines into the NHS. The scheme will not start until next year but, in the more commercial atmosphere generated by this year's NHS reforms, the authority is already receiving visits from companies in other areas engaged in the same quest for improved financial efficiency.

## No hostage to fortune

Tim Lawrence on corporate methods of outwitting kidnappers

Last month's spate of kidnappings involving employees from Thomas Cook, Tesco and the Post Office has considerably "sharpened" companies' minds to the risks of hostage-taking," according to Ray Anning, chairman of Securicor Consultancy.

Securicor itself had its mind sharpened when the wife of one of its drivers was taken last December and the kidnappers forced the husband to hand over more than £2m.

"Securicor itself had its mind sharpened when the wife of one of its drivers was taken last December and the kidnappers forced the husband to hand over more than £2m. At least locks, alarms and exterior lighting can be used to deter kidnappers and families should be on their guard when answering the door and answering strange telephone calls. A secure room with an independent means of communication such as a cellular telephone could provide a valuable refuge.

Vehicles should be protected by installing computerised tracking systems, which can be used within companies and alarms connected to the police. Routes should be varied regularly.

Families - especially wives and children who are likely to suffer particularly from the trauma - should be briefed about the risks of kidnapping and the terror tactics the hostage-takers are likely to employ. If the victims understand the kidnappers' mentality they are less likely to be terrified and will be able to defuse the tension by meeting the kidnappers' demands.

Companies will only adopt preventive measures when it becomes economic to do so. So far there have not been enough kidnappings to convince companies to take sufficient action, says Topping. Kidnapping of employees by companies which build their reputation in society such as banks, building societies and security companies could undermine public confidence.

Topping believes that companies will only adopt preventive measures when it becomes economic to do so. So far there have not been enough kidnappings to convince companies to take sufficient action, he says. There is one final dilemma for companies to confront. If you collaborate with a hostage-taker once then he could well return a second time. Simon Hardcastle, a security consultant at Control Risks, says: "The prospect of successful law enforcement action, in the interests of removing the threat, is extremely important. However, the need to identify and capture the kidnapper and the family involved in the context, adequate preparation and training, is also important."

Nevertheless, three people have been charged in connection with the kidnapping of the manager and Hardcastle says that there is generally a high detection rate for kidnappers. Ian Johnson, another consultant, is equally optimistic. "These things need not go on for long. It is not though we are in Sicily or Lebanon, where kidnappers have been going on since the year dot."

### URBAN DEVELOPMENT

The FT proposes to publish this survey on November 11 1991.

The FT is read by 11% of Chief Executives of Europe's largest companies who expect their spending on premises/industrial sites to increase. The FT is also the leading daily publication for reaching relocation decision makers in the UK. This survey will be of vital importance as an advertisement medium. To receive the editorial synopsis and advertisement details, contact Ruth Edwards, Financial Times, 20th Floor, Queen Street, Manchester M2 5HT. Tel: 061 222 1111. Fax: 061 832 1111.

Data source: Chief Executives in Europe 1990 (Merrill Lynch Property Decisions 1990)

FT SURVEYS

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Resolution 7

Votes in favour 36,852,648 Votes against 614,487

The resolution was therefore passed.

WN Moss  
Company Secretary  
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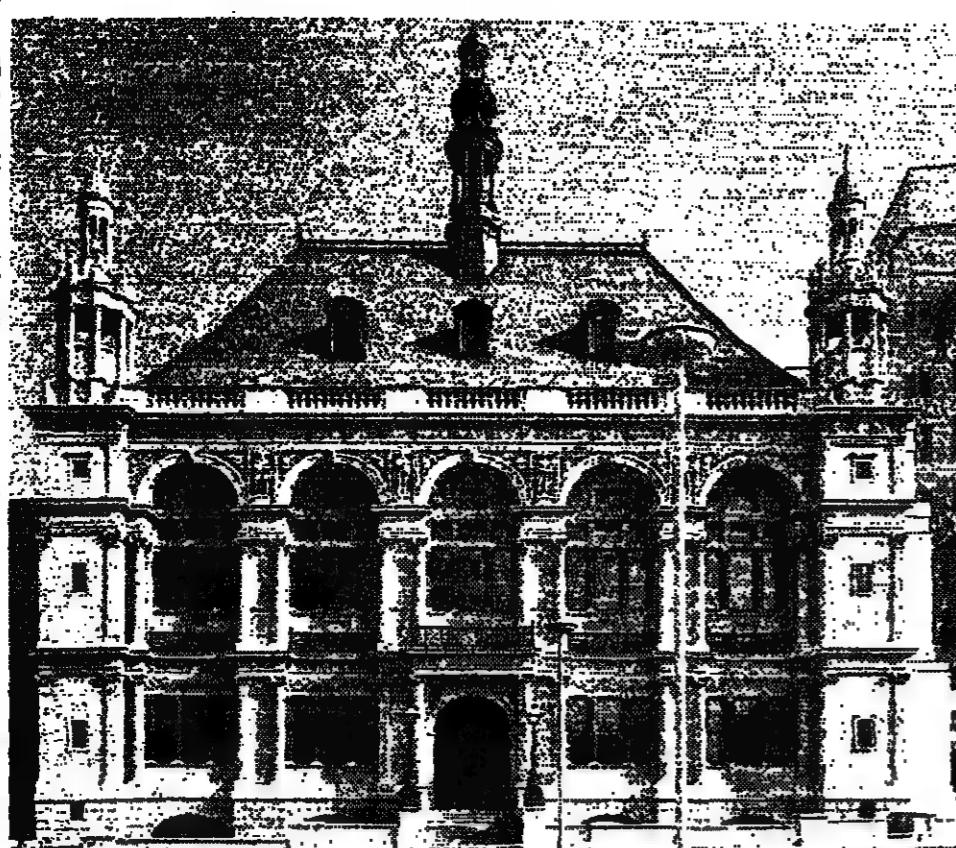
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### ARTS GUIDE

## ARTS



J.P. Morgan's new HQ on the Embankment: the old City of London boys' school

## ARCHITECTURE

## Bankers opt for a classical front

**B**anking nowadays is very much a matter of appearances. Invisible earnings need visible surroundings and a bank of the quality and prestige of J.P. Morgan opens an important new London headquarters. It is both a banking and architectural event.

Morgan took the unusual course of buying a prominent building on the Embankment with sufficient adjoining land for a large new office facility. The old building, the old City of London School, was vacated in July 1988 when the City built new school premises further downstream in Queen Victoria Street, and is a key landmark on the riverside by Blackfriars Bridge.

It was built in 1881-2 to the designs of architect David and Emmanuel. It is a giant two-storey Portland stone building with twin columns, turrets and a high central spire on the apex of a steeply pitched slate roof. There are five great arches carried on a double order of coupled columns; the great windows are recessed behind these arches and they light the enormous school hall – a space of intimidating grandeur. Only the headmaster, the sixth form and the prefects were allowed to use the main entrance on the Embankment. Morgan intends to continue this tradition, only using the riverside entrance for ceremonial occasions.

The new entrance to the bank is to the west side on John Carpenter Street and it marks the link between the old and new. The whole project, masterminded by the Building Design Partnership, comprises two separate new blocks, known as the Main and the Island buildings. The Main building is a six-storey granite faced block – almost gigantic in scale. The much smaller neighbouring new building looks like a mere puppy alongside.

The whole neighbourhood between Fleet Street and the Thames is part of the Whitefriars Conservation Area, which a mere pedestrian may find hard to believe as he walks past solid phalanxes of new office buildings. There are a few Edwardian neighbours in blushing brick, but the density of new commercial palaces suggests a latter day Florence rather than an intimate jumble of City streets. Down Dorseys Rise you see only new buildings and a view across the river of the hideous headquarters of Sea Containers.

The long west wall is built classical and spaces within. The side elevation is controlled by a giant Doric entablature with the trading

occupying the piano nobile supported by a Tuscan entablature. It is the familiar language of bank buildings in the 20th century – using classicism to evoke dignity and integrity. At the important corners the buildings are built on the river, and these are topped by classical pinnacles. The strong nature of the whole building is marked, not by elaborate traditional stone detailing, but by small supports to projecting metal structures in fact a maintenance walkway.

The building is deceptive. There is more than a suggestion in both the rough and smooth granite of solidly hewn walls. But it is an illusion. The walls are prefabricated panels hung on a steel frame. If you look at or feel the building carefully there are soft mastic joints and a sense of the thinness of the materials. The inevitable visibility of the building is not marked by stained glass windows have been cleaned and repaired. The hall itself is 80ft high and the huge timber roof recesses into darkness. The boys who were brought to their terrified knees in morning prayers by the sheer size of the space have been replaced by conferring bankers and traders whispering more materially focused

Inside the new building there is nothing that can match the powerful presence of the old school hall. It is now beautifully restored and approached by the old grand marble stairs past sculpture and inscribed plaques of scholarly history. Mosaic floors, mahogany and walls are now gleaming; fireplaces and arched glass windows have been cleaned and repaired. The hall itself is 80ft high and the huge timber roof recesses into darkness. The boys who were brought to their terrified knees in morning prayers by the sheer size of the space have been replaced by conferring bankers and traders whispering more materially focused

Inevitably the decorative richness of the old building throws into relief the functional and basic nature of the interior of the new offices and trading floor. It can be no coincidence that Morgan executive showed me round referred to the new building as "the factory". The huge trading floor with its advanced technology of screens and service represents the heart in banking and communications technology. 280 staff spend their time in an almost school-like atmosphere of cameraderie – more officially described as "management synergy".

Technology is not seen as it is at Lloyd's City headquarters – instead it is somehow suppressed in a more real world of underground rooms, artificially lit and flickering. Much of the pressure to put the technology underground comes from the St. Paul's heights regulations – which in the main determine the profile of this well known palace of commerce. Morgan's classical suit of outdoor clothes is an appropriate dress – a clean and polished

Colin Amery

## Tippett's New Year

BBC2 & RADIO 3

BBC2's big music package on Saturday evening afforded a double salute to Michael Tippett: the film specially created for television of the latest Tippett opera, *New Year*, preceded by an hour-long portrait entitled *Songs of Experience* (made at the time of the 1989 Houston premiere).

The *New Year* relay, simultaneously offered on radio, used the forces of the 1990 Glyndebourne run cast led by Helen Price (Jo-Ann), Edward St Hill (Donny) and Kim Begley (Pelegrin) plus the LPO and Glyndebourne conducted by Andrew Davis.

Music at least, the performance was of enormous distinction: one noted with pleasure and pleasure naturally Tippett's music (angularly contorted, heraldically trumpet-like or sweetly coloratura-flourishing as the situation demands) were now sitting in all the voices, how confidently and all the more were dealing with

thornier passages of Tippettian verbal cliché.

Had this been a radio relay alone, the lover of this whacky, wonderfully original operatic fantasy would have had only grounds for rejoicing. The difficulties came in with the film aspects. They should and should not have, since Tippett's operatic music have been transferred to the small screen in the past one with particular admiration Nicholas Hytner's film of *The Midsummer Marriage*, both on Channel 4. Moreover, *New Year* is almost a product of television: almost all its influences, from the impressions of brutalized modern city life to the images directly gleaned from the composer's nighty habit of watching the

But something seriously wrong with the adaptation and transfer as undertaken by

the film's joint directors Dennis Marks (BBC TV's Head of Music Programmes) and the American choreographer Bill T. Jones. What worked in the theatre as a miraculously melange of sounds and influences, daffy naive, comic, poetic and radiant by turns, came across on screen as dramatically queasy, turgid, and dangerously half-baked. The failures lay in design and direction: recall for the moments when the future (Nowhere Tomorrow) arrives by ship to the present (Somewhere Today) on pop-video graphics so tawdry second-hand that one gasped at the cheap-and-nasty ghastliness of it all. I reputed the production film to make, that in itself is a sort of miracle.

Equally saddening the failure to come to real artistic grips with the collage of worlds that are the opera's central cross. The set seemed

crowd demanded by the New Year revels of Act 2, since the metallic walkways in which the opera penns gave no sense of longer city perspectives. The close-ups of the singers (and their make-up) were uncomfortably judged, the characters saddled with nightmarishly awful One

One

Experience

much more fully that captured the multi-perspective of Tippett's invention, how much it looked (even if only briefly glimpsed) in film!

I cannot swear that the innocent viewer who came upon this showing will have been put off Tippett opera for life. What I do insist, however, is that it represents an opportunity badly

Max Lopert

## Hamlet

MERMAID THEATRE

*Hamlet* is a very Japanese play. It is not just the formality of the court, nor all those couples that litter the stage at the end. There is also the search to identify the corruption that goes with something indefinitely rotten in the state of Denmark. Ophelia, too, strikes one as a Japanese figure as she strews flowers on the way to her watery

Having said that, however, *Hamlet* in Japanese is still pretty hard-going for those who do not understand the language.

This Kabuki production at the Mermaid, part of the Japan Festival in Britain, relies heavily on text. It may not be enough to think that if you know the Shakespeare version inside out, the words does not matter. For it is not, nor is it intended to be, a straight translation. There are some notable omissions among the minor characters, for example, and when you have the same actor (Somoro Ichikawa) playing Hamlet, Ophelia and Fortinbras, you are not easily on recognisable territory.

Nor is it enough to think that if you have seen a few Kabuki productions before, you can rely on enjoying the visual side, the style and the music. This *Hamlet* is too deep for that. By the end of the first half you may be wondering what you let yourself in for.

It is in the second half that, at least for a British audience, the production begins to shine.

The reason may be that is when the action starts to happen: certainly the stage effects come into their own. The King confesses his guilt, but admits that he cannot give up the wisp of a chance.

Still, that is a small matter. The formality of the court has been well done throughout. It is at its height in the duel, which seems an almost natural and inevitable end. Possibly the production then dwells a shade too long on Fortinbras taking over. I rather preferred the recent Romanian production where the new king, as a man of power, was automatically seen as a villain just like those who had gone before.

Should you see it? Yes, if only out of curiosity and a willingness to learn. Appreciation grows as the play goes on.

One looks forward to *Lear* which, you could also say, is a very Japanese play, and also to *Faust*. What on earth will the Tokyo Globe make of that? Those productions follow in the next few weeks.

light is dangled in front of him. Ophelia goes mad. That is a natural for the Japanese style. The killing of Polonius fits in very well: no more than a wretched rash intruding fool.

True, not all that much seems to be made of the gravediggers' Laertes does not jump in. But when you get to the final duel scene, the suicides and the killings, it is Japan all the way. Hamlet actually kills the king – in a move that made me turn my face away – with a Japanese sword through the mouth.

The formality of the court has been well done throughout. It is at its height in the duel, which seems an almost natural and inevitable end. Possibly the production then dwells a shade too long on Fortinbras taking over. I rather preferred the recent Romanian production where the new king, as a man of power, was automatically seen as a villain just like those who had gone before.

Still, that is a small matter. The formality is helped by the use of screens which half-conceal the musicians and give the additional atmosphere of a court where everyone watches everyone.

Should you see it? Yes, if only out of curiosity and a willingness to learn. Appreciation grows as the play goes on.

One looks forward to *Lear* which, you could also say, is a very Japanese play, and also to *Faust*. What on earth will the Tokyo Globe make of that? Those productions follow in the next few weeks.

Malcolm Rutherford



Somegoro Ichikawa as Ophelia (foreground) with Tanosuke Sawamura as Gertrude (left) and Matsusuke Onoe as Claudius

## Le Vaisseau fantôme

GRAND THEATRE, GENEVA

The first production of the new season at Geneva, mysteriously announced as Wagner's *Le Vaisseau fantôme*, was in fact *Flying man* in the original German. It was played straight through without interval, an arrangement which should make the whole work resemble an actual ballad with the actual ballad in the middle as the kernel – and in various reasons wholly

on this occasion.

Carey produced by Stroesser and conductor Christian Daenen did not aim at the kind of naturalistic staging – howling winds, heaving seas and ghostly mariners – that thrilled audiences in Wagner's time. Everything on the stage was pared down to a minimum (thank goodness, a dumb-show during the overture). The Dutchman's ship, its spectral crew and the waves were invisible – a yard or two of blood-red canvas would have cheered up the prevailing grey. Van Daland's ship was out of sight in the wings. All we saw were hawsers and quayside

Mary and the maidens did not spin but mended sails. This was good, but isn't there a case for slightly amending the text such moments to "Hum and whirr, good little wheel" they sang (in German) with, I thought, maliciously careful enunciation. Costumes (by Paul Cauchetier) were vaguely mid-19th century, the Dutchman in a loose overcoat, never regaining

Van Daland in the title-role. Sustained, legato and constantly but inappropriately recalled how much Wagner's period was influenced by the Italian and French operas he had heard in Paris. Van Daland is hardly, I think, a Dutchman. His burly timbre lacks a certain roughness and easily combined with a superior singing by phrases admirable and effective, relative positioning of the principals and the Lassies, figures, fraught and

in the pit the overture, so

carefully detailed by the Swiss players, gave an indication of what was to come: a serious, rather than reading with crystal textures, long, pregnant pauses and, for this usually loud opera, dynamic levels. The storm music was more suited to Mendelssohn's than to Wagner's North Sea. In the big choral ensemble of the last act the pace

and never regaining. Van Daland in the title-role. Sustained, legato and constantly but inappropriately recalled how much Wagner's period was influenced by the Italian and French operas he had heard in Paris. Van Daland is hardly, I think, a Dutchman. His burly timbre lacks a certain roughness and easily combined with a superior singing by phrases admirable and effective, relative positioning of the principals and the Lassies, figures, fraught and

in the pit the overture, so

phrasing and delivery. The voice changes colour abruptly; a certain glossiness, a whine, in the case of some splendid full notes, threatening to become a mannerism. Miss Pfeich did nothing dull or inept. Miss Heppner's Erik was that necessary but inconvenient figure into a real, even sympathetic, person.

When he caricatured as a greedy, grasping capitalist, Santa's father, Daland, was a bore. Hans Tschanner, young enough to pass for her brother, played him simply as an insatiable opportunist. The role gains immensely by being sung, as it was here, by a true *basse chantante*. Ferdinand Seller made a real character of the sleepy steersman. Jean Lafore's excellent chorus was reinforced by the "Ensemble vocal bulgare". There was mild boozing from the stalls for the producer but by the stalls local standards the reception was friendly. Swiss reticence had an advantage – audibly blessedly still and quiet.

Ronald Crichton

Colin Amery

Printemps. In the

20.00, plays piano by Gurny and Haydn (repeated Wed and Sat). Tomorrow: Cherkassy recital, plus violin by Thomas Zehetmair. Wed: plays Bartok and Haydn (1340).

LONDON

Bernard Haitink conducts the Royal Opera's production of *Die Walküre* with Renée Fleming, Sieghardt, Elmer Almström and Agnes Baltsa. The only Royal Opera performances this week are tomorrow and Sat. Rigoletto (071-240 1056).

THEATRE

East Berlin this week's repertory at the Berliner Ensemble with a Kurt Weill evening tonight, by The Threepenny Opera, and a Galler on Wed, Courage on Thurs, The Fair Penitent on Fri, Schwyzer on Sat and The Fair Penitent on Sun (071-712).

The Royal Opera House on Fri, Gurny on Sat and Sun (071-2871).

THEATRE

Jesus Superstar. Shiki Company of Tokyo perform their Kabuki-style Japanese-language version of the Andrew Lloyd Webber musical, stripping the religious significance and leaving what they call a good story. from tomorrow till only (Dominion 071-580 8552).

Our Town: Alan Alda gives a commanding central performance as the stage manager in Thornton Wilder's comic elegy of birth, life and death in small-town America. An entrancing production directed by Robert Altman (Ackerman, with Jemma Redgrave and Emily Shaftebury 071-379 5399).

Three Birds Alighting in a Field: Tim伯士 Lake Woburn's fluent, funny new play about art, money, climbing and self-recognition. by Michael (Royal Court 071-730 1745).

ARTS GUIDE

TODAY'S EVENTS

BERLIN

MUSIC AND DANCE

Fabio Luisi's Vespri

Carl Maria von Weber's Faust: Carl

Shaw, Wed: Fidelio: Thurs: Carl

Shaw, Fri: Die Zauberflöte (071-240 1622).

Schauspielhaus Ferdinand Leitner

Leitner

Haydn and Kari Annas

Hartmann, mezzo soprano and Angelica May

cello, Thurs: Carl

Vladimir Ashkenazy conducts

Mahler's Third, Claus Peter

Förster and Haydn's The Creation (East Berlin 2272 261).

Philharmonie Kammersinfonie

20.00, Alban Berg Quartet in a

programme of Mozart, Berg and Brahms. Tomorrow: Natalia

Gutman and Elisa

Harmoncourt conducts the Berlin Philharmonic (West Berlin 2614 383).

Komische Oper 19.30 Ballets by

Harald Wandke, Dietmar Seyffert, Volker Tiefenthal and

Posenohl. Wed: Carmen

Bride. Thurs: Die schweigsame Frau. Fri:

# FINANCIAL TIMES

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Monday September 23 1991

## Italy's need for reform

A European country has proved the prophets of doom wrong more often than Italy. Repeatedly, in 11 years, it has appeared to be in the throes of insoluble crises. Every time, the country's infinitely ingenious politicians have managed to patch yet another coalition - Italy is now in its 50th post-war government - but only at the delaying urgent on structural economic reforms.

The failure has been masked by an ostensibly good economic performance. Italy enjoyed a period of rapid expansion. Though growth fell to 1 per cent in 1990, it level since the latest report on Italy by the Organisation for Economic Co-operation and Development forecasts that it will pick up to 2½ to 3 per cent in 1992.

Many other industrialised countries, particularly the US, would be more happy with such a prospect. The OECD, however, rightly points to the stark contrast. It gives startling support to the warning that Italy must quickly pull in its socks if it hopes to join the European economic and monetary union as an equal partner.

Italy has the present with the highest EC rates of inflation, unemployment and levels of public debt. The jobless rate, at 11 per cent, is more than twice as high as the average in the other major EC countries. Inflation, at 7 per cent, is double that of Germany and France.

### Public spending

Most worrying of all is the rapid expansion of public spending and the persistently high budget deficit. Last year, Italy is the only country where the ratio between public and gross domestic product total exceeds 100 per cent and is still rising.

It would be unjust to accuse the government of doing nothing at all to remedy this dire situation. The decision to join the band of the European exchange rate mechanism last year, together with the removal of remaining capital controls, has kept the lira strong and led to some narrow-

ing of interest rate differentials with Italy's European partners. In an attempt to stabilise the cost of debt service, now amounting to as much as 10 per cent of GDP, the government has also moved from short to medium and long-term borrowing.

However, as

stresses, there is only limited

for reducing interest

through changes in debt

management. The real problem to

the primary budget balance

reduction of

public spending.

**Lip service**

All Italian politicians

lip service to this objective, they have so far signally failed to take the steps required to achieve it. These include, notably, bringing public spending under control after a rise of nearly 18 per cent last year, in government subsidies, a widening of the base of the national pension scheme and privatisation.

Given past experience, the

OECD is undoubtedly justified

in its scepticism about the

deficit-cutting

likely to come from

bargaining.

In a general

election due in May next year, Italian politicians will not be able to take steps to implement the

the

The

Italian political system does not produce strong enough governments to withstand the required today. In a referendum in the early summer, the majority of voters supported electoral reform aimed at reducing the risk of fraud.

The result was a sign that

Italians had enough

of political corruption and

ready for more sweeping

reforms to make their political

system more effective.

Such changes, whether they

take the form of

law favouring larger par-

liamentary majority. Yet it is

falling stronger

ment, Italy is unlikely to

take the steps

to keep it in the front rank of

European

and led to some narrow-

## EC carmakers in a spin

NOT THAN two months after Tokyo together a deal on Japanese in the European Community, renewed frictions the issue are raising the spectre of a trade row. Still more serious, from EC's standpoint, the danger that carmakers will use an excuse to continue to shirk actions to their survival and Europe's industrial economy. The deal amounts in

little more than a flimsy attempt to plaster over deep divisions in the EC's ranks, it was always bound to provoke dispute, particularly with respect to Japanese car "transplants" in the Community. This is now happening. The EC government and Japan on the arrangement allows unregulated transplant output. But much of the European industry, alarmed by an slide in sales, is unacceptable.

The dispute, at least, acknowledges one fundamental reality: Japanese plants abroad, as much as those in Japan, are the international benchmark of competitiveness, which European producers are far from matching. However, arguments deployed by Europe's carmakers to try to evade these uncomfortable facts are mostly specious.

They complain of any benefits from unrestricted Japanese is short-lived, because Japanese use artificially low prices to drive off indigenous rivals, destroying jobs and profits which underpin consumer spending. Japanese transplants, furthermore, generate relatively low employment and, added, and simply add to excess capacity.

**EC prices**

The prices Japanese cars in the EC scarcely suggest dumping, while in the US market European exporters appear at least as open as the Japanese in charges of selling below cost. It is undoubtedly true that Japanese transplants employ relatively fewer people than European-owned facilities. But that is in large part because they are more efficient. Excess capacity is not European industry's prob-

**C**all it the case of the revolution restaurants. Mr Michel Roux, the owner of three of Britain's top restaurants, just advised the world that the American Express card will no longer be hand over to Amex, he is refusing to accept plastic as payment, and is urging other smart eating establishments to do the same.

His call arms echoes a similar protest in the Atlantic, where a group of about 100 restaurants in the Boston area threatened to boycott Amex earlier this year unless it cut off of the protest showing him stabbing an Amex card with a chef's knife.

Grousing by hot-pot chefs, however, exquisite the products of their kitchens, not of itself constitute a serious blow to American Express, but it extremely bad publicity and it may also be a straw in the wind. For Amex, the company which caught the world by surprise by plastic and blessed with one of the most powerful global brands, is finding its franchise under attack before.

The competition is where its rivals for consumer spending power - in the industry argot, "share of wallet" - is well beyond the traditional humdrum Visa and MasterCards issued by banks. Variations offer discounts on phone calls, points free airline and cash savings.

Amex would suffer badly if such rivals made big inroads into its market, for despite its growth into a financial services powerhouse, the company still depends on card profits. It would also be a serious blow. Mr James Robins, the company's head, who is sometimes known as the "Teflon-coated chairman" for his ability to above a cloud in the group's non-card business, which have repeatedly held

his earnings in recent years. This year Wall Street expects Amex's earnings from Travel Related Services - which includes card operations - to be flat, up to 18 per cent in credit delinquencies and in part a slowdown in the growth of card earnings. Recession, which is hurting all card issuers, seems largely to blame and so far Amex appears to be holding its market share

But might the economic downturn be masking more fundamental spending patterns which are hurting the franchise long after recovery gets under way? That question cannot be answered without looking at how Amex makes its money, how it differs from its rivals, the vigour of its response to the challenges they pose.

Most of the cards issued by American Express - notably its traditional green and gold cards - are charge cards, which means the cardholder pays off his bill at the end of the month. Amex makes its money by charging annual membership fees, cardholders by taking a percentage of the "take" made by merchant on bills paid using the card.

The profits of the business are driven, therefore, by the number of cardholders and - crucial of all - the amount they spend via the card.

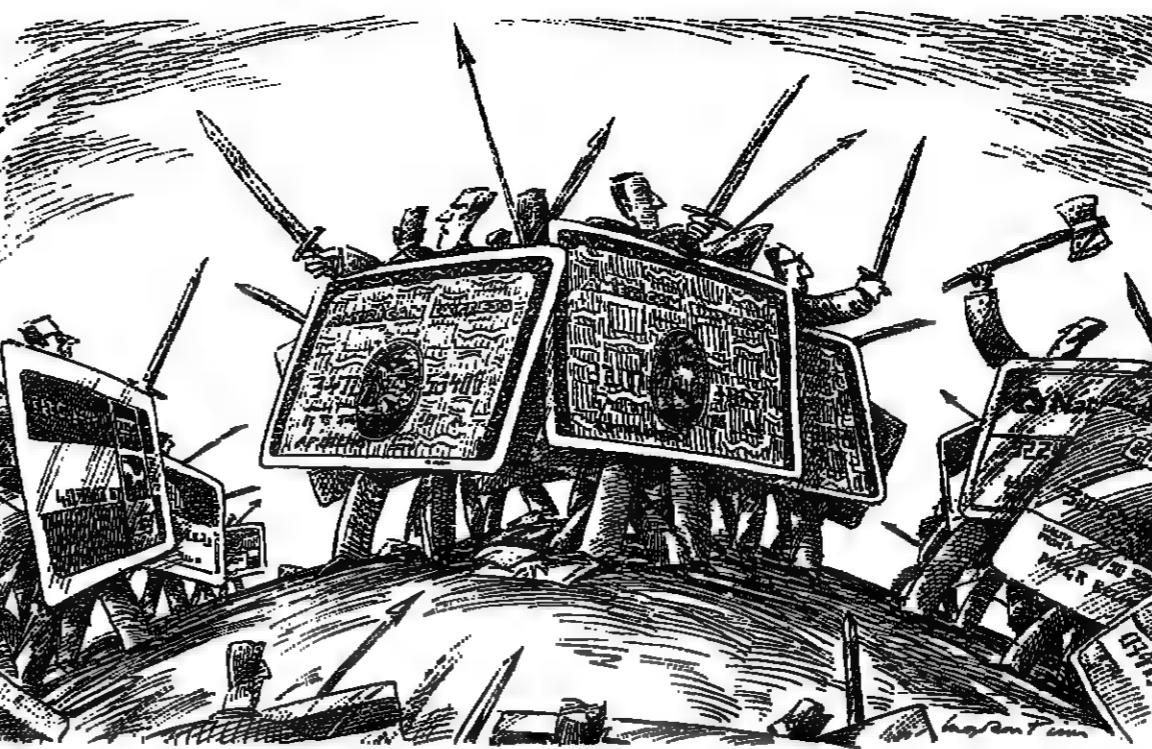
While Amex accounts for only 1 per cent of general personal cards issued in the US, it is thought to be around 10 per cent of all billings - and that share has only dropped slightly over the past few years.

The pieces of plastic issued by banks, such as Visa and Mastercard, are different. They are credit cards which allow a user to roll over the amount he owes from month to month, though the price of the facility is an extremely high interest.

In response, the four big clearing banks introduced annual charges for cards. This provoked many customers

American Express will have to innovate to stave off competition, says Martin Dickson

## They are leaving home without it



But in many of these areas it is now under attack from the credit brigade.

For a start, snob appeal is sustain in a recession, in a market crowded with credit cards, and a social climate which may be changing towards less conspicuous consumption.

In the US the credit card issuers have been striking more quantifiable. In particular, Citicorp, the largest of bank credit cards, and First National Bank of Chicago have linked up with two of the top airlines - American and United - in offer cardholders points for air travel for every dollar they spend.

This struck so directly at the heart of the Amex market - the well-heeled frequent flier - that this year it had to retaliate with a scheme of its own - linking up with seven leading airlines and going one better than its rivals by offering ground packages as well, such as a lifetime tennis lessons with a top professional. The package clearly costs it although it claims the value

But here bank and non-bank credit card issuers are starting to stir. Amex is still the overwhelming industry leader, with an estimated 3.5 million cards issued in the US, compared to 600,000 for Mastercard and 750,000 for Visa. But Visa claims to be growing extremely rapidly, with a 50 per cent than charged by Visa.

Mr Bob Dickinson, the Carnival executive involved, says Amex warned him the move would cost business, but the very opposite has been the case. The lessons, he says, are that 65.5 per cent of Amex cardholders have Visa or MasterCard, and that in the leisure travel market "Amex have no edge. They just price the product as they do. They are, he adds, "arrogant as hell".

The recession has put American Express under pressure from numerous other sectors to cut the 1.25 to 2 per cent margin it charges above the bank cards, and in many cases - including the Boston chefs - it seems to have given ground. Says Mr Peters: "A lot of the merchants making most noise end up not giving Amex. There's a lot of smoke, but not much fire." But while that may be true, the fees from merchants help hit Amex's profit margins.

The company's core business seems reasonably secure. But the fat profit margins American Express enjoyed in a less crowded market seem gone for ever, and it will have to keep innovating hard if it is to differentiate itself from the competition.

Amex executives say more important initiatives are on the way this autumn. "There have been announcements of our demise for many, many years," says Mr Peters, "and they have all been premature. I would suggest to the market - just watch us."

## Problems across the Atlantic

In the UK, American Express, like other card, has been hit hard by the recession, writes John Aldridge.

The new consumer frugality has created a vicious spiral for all credit card issuers. As the proportion of card users paying off their bills promptly has increased, typically from less than a quarter to about 50 per cent, the cards become less profitable for their issuers.

This view of the market is implicit in National Westminster's new range of credit cards, launched when the bank introduced a fee on all its credit cards last month.

Mr Mike McNamee, Barclaycard's managing director, says of Amex's

problems: "Retailers are moving to other card-holders have got a Visa or MasterCard."

The focus of the debate in the UK has moved from the price charged to retailers to the fees paid by cardholders. Amex's charges are high, its basic Green card costs £25, the Gold £25, and the Platinum £30, launched in January, weighs in at £30.

Amex is clearly fighting back; next month, it launches an advertising campaign to persuade its card-holders to resume spending on life's luxuries.

## Archangel Gabriel

"On yer bike" became one of political life's more memorable eighties' exhortations, challenged on the issue of Conservative party's record on unemployment. In 1989, the Conservative party's record on unemployment, led by John Major, was challenged by the example of his father who, he said, did not bemoan his fail but rather "got on his bike" and set out looking for work. "On yer bike," pronounced with a peculiarly London twang, then became a rallying-cry for an odious, depending on one's political

But entrepreneurs the to heart in a more metaphorical sense and has just that suited his spirit very well.

37, Richard Gabriel, founder and chairman of the delivery company Interlink, has his 55 per cent stake in the company for £28m; not bad for an initial outlay of £13,000, a sum from Barclays bank. The Australian transport and security concern, Mayne Nickless, paid a total £50.5m for the company.

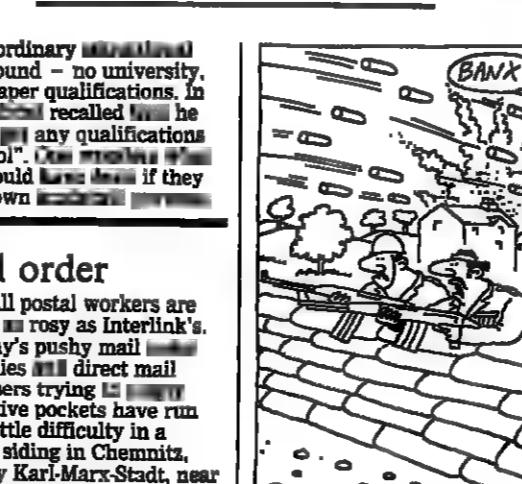
The irony is that Gabriel, formerly a milkman and motorcycle courier, got off his bike in his meteoric rise to riches. He has his motorcycle for to start his own company, Road Runner, a messenger service.

Gabriel's knock, which

the single market plan is that vigorous cross-border competition will stimulate industrial efficiency and restructuring should not, in a world of mobile capital, be limited simply to indigenous producers, above all in industries where competitiveness lies behind world standards.

If European carmakers are in trying to run away from that challenge, they will not only jeopardise Europe's single market, but also their well-being. They will be signing their own death warrant.

## OBSERVER



"Do you worry about friendly fire?"

Injured innocence

Vice-chancellors heading UK universities are looking as rosy as Interlink's Germany's pushy mail-order catalogues. They are about 10 per cent of the daily Bundespost deliveries in Chemnitz, but the volume has been building up.

Direct mail has spotted a golden opportunity in the franchise eastwards and mounting a drive to win customers to the Christmas peak. It is their last chance.

Spending on postal advertising last year shot up by 20 per cent to DM3bn, making Bundespost the country's third most important advertising "medium".

The environment ministry's distribution of unsolicited mail, changing what it calls Germany's "throwaway society".

It is not just a child

of the 80s, however. He also has a common heritage with a

Conservative prime minister, John Major, this year

British raised a sandstorm concerning Major's

Green says the rendezvous with the environmentalists is to "talk about adopting each other's policies."

He carried over the possible merger of Green/Corrective merger, he pointed out that the place to place a gloss on the reason for the liaison.

It will help them upon

policy on single

prostitution, they say.

## Green spleen

Not all green are quiet so entertaining.

Express ads

who arrived at a foreign

airport, only to be told by a smiling lady from American

Express that his card had been

replaced - even though he

realised that he had lost

Reality can be

different, as

After losing

and wallet to a pickpocket on the

Turkish mediterranean

distant friends were

There is no rioting in the streets, no looting in shops or revolutionary talk in universities. Yet newspaper editorials and politicians insist Brazil is suffering its worst crisis since 1964 when, amid social and economic turmoil, the military overthrew the country's last elected president.

As if to confirm their fears, President Fernando Collor de Mello last week summoned the first meeting of the Council of the Republic, which, under the *constitution*, convened only in times of national emergency. His resolve was stark: the state is bankrupt and without constitutional overhaul the country is ungovernable and headed for hyperinflation.

Mr Collor's sombre words were little surprise to most Brazilians. After 10 years of chronic inflation and midway through its second year of recession, economic crisis is nothing new to the largest debtor in the developing world. What has changed, however, is the realisation that Latin America's giant is being left behind not just by its southeast Asian rivals but more humiliatingly by the rest of the Latin American continent.

There is a growing consensus that economic shock plans do not work and that it is time to find a long-term solution based on a "national understanding". The most important factor in this new thinking has been the transformation of neighbour and traditional rival Argentina from economic chaos to a country with a respectable 1.3 per cent monthly inflation rate and predicted growth this year of 5 per cent. By comparison, Brazil is expecting 19 per cent inflation this month and two more years without growth. While Brazil could shrug off the successes of Mexico, Venezuela and Chile, the example of Argentina, as a fellow democracy, is harder to stomach.

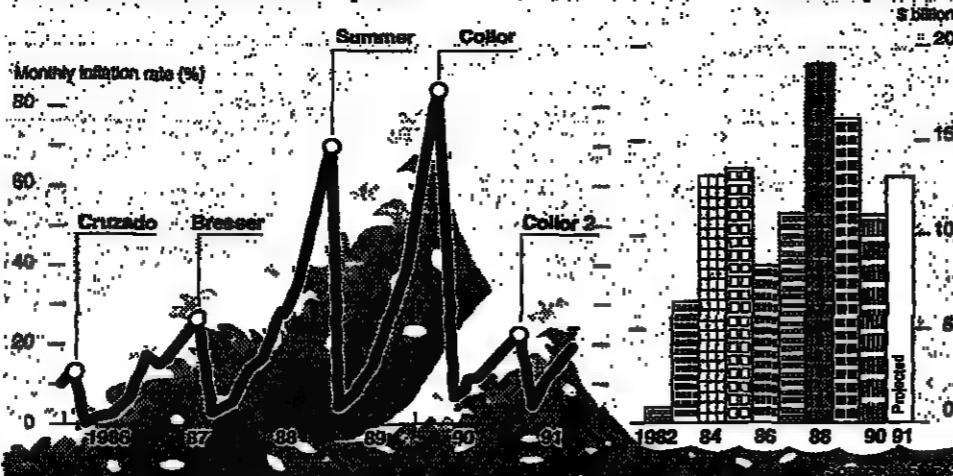
They are finally admitting the depth of the crisis, asking why they cannot produce political leaders and realising the country is undergoing social unrest. Insidious urban revolution, bank invasions are a daily occurrence, kidnappings are too frequent to make the news both at home and abroad, average more than one bank robbery a day, and teenagers in São Paulo are shot by snipers.

Brazil's per capita domestic product may have remained stable in the past decade while neighbours experienced an average 22 per cent drop but its infrastructure is disintegrating. It has one of the most

# Collor's crusade crumbles

Burdened by an economy limping from crisis to crisis, Brazil is undergoing social unrest more insidious than revolution, writes Christina Lamb

## Brazil's failed economic plans



in the world - 50 per cent of national wealth is concentrated in the hands of 1 per cent of the population.

The problem for the government is what to do to prevent the country lurching from one short-lived economic plan to the next. It is risking everything on a revision of the 1988 constitution to allow it to raise taxes and cut federal spending, following the recipe of the International Monetary Fund with which it is negotiating a \$2bn standby loan facility.

The government believes a constitutional overhaul is necessary because under the present system it cannot sack federal employees and must pass on almost half of its tax revenue to states and municipalities. To change this, it needs a three-fifths majority in two votes in Congress, where it has little support. In an unsightly effort to secure backing for its constitutional reforms, the government is offering to ease the repayment terms of the state governments' total \$57bn debt to the Treasury. Mr Eduardo Suplicy, an economist with the opposition Workers' party, complains: "The government wants to shift the blame from Congress and say it cannot do it unless you

change the constitution." The main hindrance to reform is the government's lack of credibility. In March, Mr Collor's single坦率的声明 that inflation had landed spectacularly off-target, creating a mere lull in inflation, was 40 per cent. In July, his government issued Treasury notes in internal circulation despite saying last month that it did not do so.

As well as notching up a failed economic plan in 18 months Mr Collor has seen the resignation of his 12 ministers as well as 100 economists and founded four new ones. Mr Petróleo, the oil company which is Brazil's largest corporation, and the heads of Embraer, the state aeronautics company. Worse, as a man on a crusade, his administration is now mired in allegations of corruption involving friends, his brother and his wife. A year ago, Mr Collor was a popularly elected president; now he faces calls to resign.

The current lack of faith in the government is not the only reason for the wrong interest rates, raised recently to almost 1,000

per cent.

Mr Collor's crusade has

been a disaster for the economy and the country's external investment and growth. This growth has not generated the jobs with which a future democratic government will be able to provide.

The ANC economists are awakening to the fact that they are at a time of starting to generate growth and achieving results. Action is needed now if a future democratic government is to inherit a viable situation.

The process of change in South Africa is irreversible, but a democratic government only succeeds and indeed survives if it is sufficiently popular, at least in the minimum expectations of the majority. A necessary condition for generating growth in the economy is external investment and growth. This growth has not generated the jobs with which a future democratic government will be able to provide.

It is misleading for external groups, such as the AAM to call for repressive measures in order to justify their continued support. Friends would encourage all forms of economic and political co-operation.

N J R J Mitchell  
director-general  
British Industry on  
South Africa,  
45 Great Portland Street,  
London NW1 3LT

## LETTERS

### South Africa must be robust

Mr N J R J Mitchell

Sir, In the US, the State Department is still having to defend organisations that stand against Namibia should be lifted, because the country has been independent for 18 months. Archbishop Huddleston's letter (September 4) that the Apartheid Movement should be lifted is the same.

The process of change in South Africa is irreversible, but a democratic government only succeeds and indeed survives if it is sufficiently popular, at least in the minimum expectations of the majority. A necessary condition for generating growth in the economy is external investment and growth. This growth has not generated the jobs with which a future democratic government will be able to provide.

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director-general  
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45 Great Portland Street,  
London NW1 3LT

### British Gas not a barrier to entry into UK market

From Mr Peter J...

Sir, Your editorial "Competition in Gas" (September 10) misrepresented the current situation in the UK market and was somewhat misguided in its criticism of British Gas. The gas regulatory framework established in the UK as overseen by Ofgas, is rather remarkable in the European context and is perfectly adequate. This is evident from the progress made by the independent gas marketers over the past 12 years.

Notwithstanding (unjustified) criticism, BG provides a full aggregation and supply service with both advantages and disadvantages. However, with published price scales and published transportation tariffs, there are, in reality, no barriers to the entry of independent companies to the UK market. As such, its inability to supply to potential power generators should be seen as a positive in stimulating gas supply competition. If power generators from BG, they will have to go directly either to producers (as BG would have to do) or independent marketers. In this way, power generation, the fastest growing sector of the UK gas market, will not be dominated by BG.

There are two main problems affecting the UK gas industry. First, potential gas producers and power generators are preferred to involve BG in the supply/demand pro-

### Code heralds change

From Mr R. S. Moncrieff...

Sir, Robert Palmer's revelations on the proposed Banking Code of Practice ("Bank's bill of rights", September 10) and in particular that it will not be on information on customers in other companies in the same group without their consent, holds particular, not just for banks but for the direct marketing industry.

Such a change having frightening ramifications, will affect a large number of financial services companies. Research shows that consumers would "opt in" to receive future product information, in specific products or product groups; first, they would receive a summary of their future needs and, second, a natural choice would prevent many from completing a sale.

While we could cope with one or two proposed changes in governing principles - that "acting fairly and reasonably in dealing with customers" - it is surely preferable for banks, building and financial institutions to follow existing industry guidelines as far as possible, giving consumers the opportunity to "opt out" of receiving future information and, if they know they do not want it.

R. S. Moncrieff,  
chairman,  
Santander & Soatchi Direct,  
80 Broad Street,  
London W1A 1AQ

### Misleading numbers on auto industry productivity

Prof Daniel T. Jones

Sir, The significance of the opening of the Nissan, Toyota and Honda plants in the UK dawns on those who have made a study of the auto industry. There is interest in comparing the performance of these plants with the plants in the UK. Many misleading numbers are already being quoted that are not comparable.

Our experience in carrying out the largest assembly plant survey ever undertaken across the world is that one has to make quite sure one specifies the precise activities you are comparing between plants (to include welding, painting and

assembly, for instance to build); to adjust for product range (number of models, size and option content); and to exclude absenteeism and relief time. This needs also to include not just direct labour but also indirect and salaried labour. Only having done this can one assess the performance gap between the Japanese-owned and other plants.

There is no doubt that what the British management team at Nissan in Sunderland has achieved is incredibly impressive and world class. To my knowledge there are currently no other plants in the UK that take less than 35 hours to

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### Gold security

From W. F. Spamer...

Sir, Re the Bank of Credit and Commerce International collapse, the regulating authorities (Bank of England in UK, Federal Reserve Bank in US) could prevent banking frauds by making it mandatory for banks to hold their deposits by a small percentage in bullion - say 1 per cent in gold.

This, incidentally, would strengthen national finances by increasing gold and would also help gold-producing countries such as the US, UK and South Africa.

W. F. Spamer,  
3 Broad Street,  
Seaford BN25 1LS

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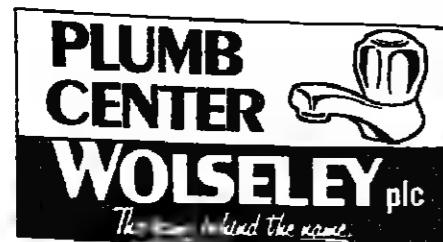
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# FINANCIAL TIMES

Monday September 23 1991



Mutual suspicion disrupts latest attempt by opposing sides to stop slide to civil war

## Yugoslavs fight on despite ceasefire

By Judy Dempsey in Zagreb and Michael Littlejohns at the United Nations

MUTUAL suspicion over the latest attempted ceasefire between Croat and federal Yugoslav forces yesterday as shooting broke out in Zagreb, the Croatian capital, and federal army units attacked the eastern city of Osijek.

Hours after Mr Franjo Tuđman, the president of Croatia, General Vojko Kadijević, defence minister agreed an "absolute and mutual" truce to take effect from 3pm local time, sniper gunfire through the streets of Zagreb and sporadic fighting continued in other parts of the republic.

Mr Tuđman said yesterday

that negotiations on separating the warring parties would begin once the ceasefire was in place, and that the talks would be aimed at implementing the EC-sponsored peace pact brokered last week by Lord Carrington, the former British foreign secretary.

The United Nations Security Council is expected to take a formal level on Wednesday or Thursday to assess the Yugoslav crisis, especially if the ceasefire fails to hold, officials said yesterday.

France, current president of the Council, has proposed the session. The UN must though

be careful in approaching Yugoslavia's problems because of the rule against interference in the internal affairs of a member state.

But this could be over-ridden if it was determined that civil war in Yugoslavia would constitute a wider threat to international peace and security.

Then, a range of measures could be taken, including an embargo or a ban on shipments.

In an attempt to secure the

tenth ceasefire in three months Mr Tuđman, whose ill-armed forces lost control of Petrinja and surrounding areas during heavy fighting with the federal army over the weekend, ordered the republic's national guard to stop fighting. He also called for the immediate restoration of medical, food, water and electricity supplies to all federal army barracks in Croatia which have been blockaded by Croatian national guardsmen for a week.

The shooting in the capital, however, coincided with reports by Zagreb radio that federal army units and paramilitary

fired artillery and mortar ammunition on Osijek, the largest town in Slavonia. Mr Milan Brezak, the deputy interior minister of Croatia, said he was "pessimistic" about the latest ceasefire. He added that Veljko Kadijević, federal defence minister, "could not be trusted" to observe the ceasefire.

In the inevitable confusion of battle it was unclear whether the snipers were Serb nationalists or Croatia's rightwing extremists.

A greater Serbia, Page 3

## UN prepares to vet Cambodia poll

By Michael Littlejohns at the United Nations

THE FIRST PHASE of the UN peacekeeping and election-control operation is expected to be completed by mid-November following the resolution of all the principal issues in Cambodia's civil war.

UN officials said yesterday night at the end of talks in New York that the 12-year-old conflict will be ready for signature in Paris next month, paving the way for an operation that could cost \$1.5 billion over two years.

The officials said it was vital to have a UN good offices mission

in place as soon as possible. The Security Council is expected to shortly approve that proposal, a first step towards the establishment of a UN Transitional Authority in Cambodia.

Representatives of the US, Britain, France, the Soviet Union and China have joined by Friday - as chairman of the Paris conference - in talks at the UN on Friday that were expanded on Saturday to include other 19-nation group, including Japan.

After the final New York

meeting, Sir John Coles, chief British negotiator, said: "There are no major issues remaining." He was confident a peace accord would be signed by ministers in Paris "about the end of October".

Mr Hun Sen, Cambodia's prime minister, said: "The only arrangements in military matters" is general what the "complexities of the problem" had been settled.

The breakthrough came with his acceptance of proportional representation as the basis for UN-supervised elections to a national assembly in all

provinces. He previously insisted on a "winner take all" system in the electoral districts. That was opposed by the insurgent leaders, including Norodom Sihanouk.

Although the permanent members of the Security Council preferred a 100 per cent demobilisation of Cambodian forces before elections, there is now an agreement of 70 per cent demobilisation, with the remaining troops being disarmed and confined to barracks. Eventually, they would be absorbed or absorbed into a Cambodian army.

According to previously unpublicised statements produced as appendices to the main EC/Japan agreement on trade in cars in Europe which was reached at the end of July, Japanese carmakers had refused to recognise either:

the Commission's "working assumption" that Japanese transplant production (vehicles built in Japanese plants located in Europe) would reach only 1.2m by the end of 1995, or

the Commission's "internal estimate" that EC producers should benefit from the growth in the EC new vehicle market in the sense that Japanese producers exports Japan in the case of meeting market

stricter pay discipline in the private sector and the lack of corresponding structures in the public sector is a matter of concern for a country faced with high inflation and a huge budget deficit."

It also recognises that

Italy has improved in the fiscal area by joining the narrow band of the European exchange rate mechanism.

In June, consumer prices were 7 per cent higher than in previous year and the rates of Germany and France.

The survey argues that wage

flexibility in the labour market and for changes to central

bank practices. Labour flexibility

help to trim unemployment - at 11 per cent twice the OECD

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INSIDE

**Hawker Siddeley close to rail sale**

Hawker Siddeley, the UK engineering group which is fighting a battle with BTR, is close to selling its rail division. Negotiations over the sale of non-core sectors of the business are advanced, according to sources close to the company. Page 11

**Spate of takeovers raises hopes**

The recent spate of takeover bids in the UK has raised hopes of increased activity in the syndicated market, as well as a belief that the bidding companies will turn to the credit market to fund their acquisitions. The bid by BTR for Hawker Siddeley could lead to a large syndicated loan. Page 11

**Williams nears US purchase**

Williams Holdings, the industrial conglomerate which has launched a hostile bid for BTR, is buying the protection arm of Rockwell. Page 11

**MCC sale to reduce debt**

Maxwell Communications Corporation, the heavily-indebted publishing and media group, is selling its loss-making business and finance arm to Thomson Professional Publishing. Proceeds from the sale of Maxwell-Macmillan International and Business Finance Publishing will cut MCC's debt. Page 11

**Faithful have been rewarded**

Following a period during the early summer belief in European bond market convergence was severely tested. The late August high-yield markets, such as those of Spain and Italy, rallied strongly. Page 11

**Mediobanca falls 5%**

Mediobanca, the Milan-based merchant bank, fell by 5 per cent in 1990-91, largely due to a surge in write-downs on its holdings and transfers to special reserves for capital losses. Page 11

**Fall in demand hits Aceo-UM**

Aceo-UM, the US-based metals trading and processing group, has suffered a sharp fall in zinc prices as a result of a sharp swing into the red. Page 11

**Pan Am names president**

Mr Russell Flack, a senior executive at McDonnell Douglas, was yesterday appointed president and chief executive of Pan Am. Page 11

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The sharp rise of Japan's trade surplus this year, after four years of steady decline, has fuelled the ingredients for the remake of a horror movie classic.

The chief question on all the critics' (economists') lips is: after rising from the dead, how soon can the monster be killed again? The answer: *THING* has power to spare.

The resurrection of the surplus, which was 68.4 per cent higher in August alone compared with last year, has been attributed to many "special" factors, such as the strength of the yen or the fall in oil prices. Yet, combination enough special factors can add up to a trend that could be very persistent and extremely annoying to Japan's trade partners.

The relentless rise of Japan's trade surplus in the last decade to a peak of \$82.7bn (customs cleared) in 1987 was the source of fierce international arguments that led Japan finally to adopt strong, and successful, measures to reverse the trend. Last year as a result, the same figure declined to just

Yet this year these good omens have unravelled.

Japan's trade surplus is soaring again, and if some economists are right, all the old fears will be broken, perhaps as soon as next year, when the trade surplus will really prove as persistent as economists project.

Following the Plaza Accords by which the industrial nations agreed to try to raise the value of the yen, the Japanese government adopted broad measures aimed at stemming the trade surplus.

Domestic interest rates were lowered to stimulate demand, financial markets were liberalised and trade was dismantled, imports were promoted, and Japanese companies were encouraged to invest abroad so that local production could replace Japanese exports.

## Japanese trade surplus returns to haunt us

The surplus fell from 4.7 per cent of gross national product in 1987 to 1.5 per cent this year. The surplus is now emerging that the economy may not have been as thorough as hoped for.

The Japan Development Bank, for example, last week issued a report on the changing demand patterns that lay behind the rise in imports to Japan during the period.

### Economics Notebook

By Steven Butler in Tokyo

mental restructuring demand.

The author of the report says that demand for manufactured goods probably have declined without government import protection.

That worrisome, he says that maintaining momentum for increasing imports will be difficult.

The report on the financial market on a reasonably optimistic note on the question of the trade balance.

After spelling out a range of plausible assumptions about economic growth abroad, oil prices, interest rates and so on, the report concludes that the trade surplus would be roughly unchanged in 1993 compared with 1990, at \$64bn in real terms (on a measure of payments basis), provided Japan's economic growth is maintained at 4 per cent.

This would drive the surplus as a ratio of GNP to 1.2

growth rate in that year would be the surplus.

The report has, none the less, been overtaken by events because Japan's rate of economic growth has slowed sharply to an annualised rate of just 2 per cent in the first quarter of the year compared with the first quarter.

The slower rate of growth depresses demand for imports and gives Japanese manufacturers a strong incentive to seek overseas markets. And although the yen value of exports is terribly inspiring, the dollar values that are sought by partners are still perky.

For example, the value of exports fell by just 1.6 per cent in August compared with a 1 per cent rise in dollar values.

However, the yen in the yen, the yen in the domestic market, the low price of oil compared with last year and an expected revival of demand from the US, Japan is set for a strong monthly jobs as more are announced.

The question is how long that will persist.

Although the government still believes the economy will grow at 3.8 per cent in the year to March, the prime minister's forecasts are lower than the 3 per cent that are also widespread predictions further into the value of the yen.

This increases the dollar value of exports, but is unlikely to be seriously the competitiveness of Japanese exports because of the high cost of manufacturing investment.

Mr Stephen King, an expert in James Capel, argues that the effort to curb the trade surplus by stoking domestic facilities was always doomed to failure. Only a sharp reduction of personal savings in Japan that would encourage, for example, by loosening controls on home construction, is likely to work, he says.

Since a big sell-off in agricultural land is not even on the political agenda, it is for more thrills to come.

## Chairman of BAe under pressure to step down

By Paul Flack, Aerospace Correspondent

PAUL FLACK, chairman of British Aerospace, is coming under increasing pressure from non-executive directors.

Graham Day, head of divisions and chairman of Cadbury Schweppes, is calling for his removal.

However, Day responded yesterday to reports of growing City disenchantment with Smith and a possibility of a boardroom coup against him with a wall of silence.

In recent days the groundswell building up for Smith's removal, following BAe's worse-than-expected financial results and the badly mishandled launch of a \$452m aircraft rights.

Several have been

as possible successors, including Sir John Nott, the former secretary, Sir Allen Shepherd, chairman of Grand

politan, and Sir Graham.

But there are growing indications that should Smith be down, a candidate from within the company, like Sir Graham Day, is likely to be his preferred solution.

However, many City aerospace industry officials expect Smith to put up a tough fight to stay.

A source said that the professor is likely to fight to his reputation.

The company, one of Britain's biggest manufacturing groups, has been hit by the downturn in all its core businesses.

The company is currently forecasting a sharp fall in pretax profits this year

government to streamline the industry prior to privatisation.

Anglo has been working with consultants on a possible acquisition of British Coal since 1990 when it bought Coal for £1.5bn.

Apart from Anglo, it is understood that Hanson, the conglomerate, and RTZ, the mining group, have both told the government they would be prepared to take control of British Coal, even if no contracts with the generators have been signed. It would also be prepared to take on the responsibility for closing pits, rather than forcing the

PLC could be sold to the public, satisfying the government's preference for widening ownership through privatisation. The PLC would minimise the debt burden in the merged British Coal's huge potential liabilities – for pensions and industrial injuries, subsidence and the closure of disused mining areas – would be acquired by Anglo but would remain in a new trust, which would remain in the public sector.

It has been compiling options on how to sell British Coal to the public. It will give to the government a month.

**Maus Frères asks adviser to plan sale of assets**

By William Dawkins in Paris

MAUS FRÈRES, the family-owned holding group, has asked Goldman Sachs, the US investment bank, to advise it on possible asset sales, including that of Au Printemps, the Parisian group it controls.

However, according to Mr Flack, Mr Kohn proved so disruptive that Wormald asked him to help sell their stake in the company. Wormald, concerned about Holmes' performance, sought a representative on its board and asked the directors to accept Mr Kohn. Mr Flack said he supported the support of the institutional shareholders, Mr Thomas Mayer, of Thorn EMI.

After Mr Kohn left the board, the company's fortunes went from bad to worse. It is currently in default on debts in London and is asking shareholders to approve a restructuring that requires the sale of all assets except the New York-based operation. It will also give lenders a 33 per cent stake in Holmes in exchange for a write-off of \$30m in debt. Last week it reported a sharp drop in turnover for the first six months of this year and a net loss for the period and said it was still cancelling contracts.

However, if 1990 figures are adjusted to reflect the sale of two subsidiaries, earnings would have been nil per share. The pre-tax loss, which included a \$500m severance payment to the company's former chief executive, was \$1.35m compared with a year-ago earnings of \$308,000.

Mr Kohn, who has no formal business plan to reverse the fortunes of Holmes other than a promise to achieve better terms from lenders and to improve marketing efforts, while saying they believe that Mr Mayer is on the right track, criticises him for failing to come to grips with the company's problems quickly.

For his part, Mr Mayer concedes that "with hindsight" he should have kept in touch with institutions more closely.

Wormald's Interim report for 1990 shows Mr Kohn was paid nearly \$200,000 (£113,343) for director's fees and expenses in the period until November 1990. Of that, \$100,000 was paid in fees to Barone while another \$100,000 was for airline tickets.

According to Mr John Flack, chairman of BAe's chief executive, the board found Mr Kohn's abrasive manner impossible to work with. Mr Kohn and the other directors regarded him as a nuisance because he often pointed out their mistakes.

Mr Flack, while saying they believe that Mr Mayer is on the right track, criticises him for failing to come to grips with the company's problems quickly.

Over the past month speculation has produced a strong rise in Au Printemps' share price. Pinault's share price, meanwhile, dropped sharply at the end of last month.

APRIL 1991



## COMPANIES AND FINANCE

## Profits fall 5% to L220.4bn at Mediobanca

By Haig Simonian in Milan

NET PROFITS at Mediobanca, the Milan-based merchant bank, fell by 5 per cent to L220.4bn (\$170.2m) in 1990-91, largely due to a L12bn surge in write-downs on securities holdings and transfers to special reserves for capital losses.

Overall, the bank made transfers and write-downs of L213.4bn, against L86.1bn the previous year. Despite the write-downs, the dividend is being held at L200 a share.

Gross of all transfers, earnings amounted to L438.8bn in 1990-91, against L325.2bn.

The bank revealed a 31 per cent rise in the value of its holdings in other companies.

It is believed the bank has been building up its position in Generali, Italy's leading insurer, in which it formerly had a stake of around 6 per cent.

Lending remained broadly stable at L12.88bn, despite this year's downturn in the Italian economy. Funding, which

derives mainly from certificates of deposits and bond issues, rose by 6.5 per cent to L16.875bn.

The bank announced that Mr Cesare Romiti, the managing director of Fiat, would be joining its board following the confirmation of a lifetime senatorship on Mr Gianni Agnelli, the Fiat chairman.

Under Italian law, Mr Agnelli, who has already stepped down from the board of Credito Italiano, must give up his position at any financial institutions where he holds a directorship as a result of his new political position.

The Italian treasury has confirmed that the first batch of applications for repayment of withholding tax on government bonds for eligible non-residents had been processed.

Reports of the repayments under the accelerated procedure caused a surge in trading on the screen-based primary dealers system.

### Saab and GM Swedish dealerships to merge

By Robert Taylor in Sweden

SAAB and General Motors are to merge their car dealer networks in Sweden. This will mean Saab and Opel vehicles will be sold through a restructured dealer organisation to begin operating next year.

The wholesale functions of the two companies will remain unchanged, and the individual character of both brands will be maintained.

The move to integrate the networks will lead to considerable rationalisation. Both Saab and GM have dealer networks with excess capacity in Sweden because of the dramatic slump in car sales there. In 1990, 544,000 vehicles were sold in Sweden. The forecast for this year suggests the number will be around 200,000.

Saab's network had a turnover last year of SKr4bn (\$650m) — selling 19,600 Saab and GM US cars — while GM's Nordiska recorded a turnover of SKr1.7bn, on volume sales of 18,500.

## Acec-UM slides BFr1.3bn into red

By David Gardner in Brussels

ACEC-UNION Minière, the non-ferrous metals business 22 per cent-owned by Société Générale de Belgique, turned in an interim net loss of BFr1.5bn (\$37.4m), against a BFr3.9bn profit in the first half of last year.

Acec-UM blamed a weak dollar and falling zinc prices as a result of stagnant demand in the car and building industries.

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tion it took against a sharper decline in the US currency. The company also noted that the zinc price had fallen some 38 per cent during the period.

Acec-UM also faced a fall-off in dividends from minority shareholders, and increased financial charges. These were caused mainly by the absorption of the subsidiary Sibeka, an industrial BFr2.6bn loss — and acquisition of a 22.5 per cent stake in the privatised Canamex copper mine in Mexico.

Acec-UM said net borrowings rose from BFr18.3bn to BFr21.5bn over the same period. For 1991, Acec-UM made a net profit of BFr3.4bn, against BFr3.9bn for 1990.

The group, formed in 1989 by a merger between Union Minière and the ailing Acec, warned that "should the external economic factors stabilise at their current level, the current consolidated loss for the second half year is expected to be at least equal to that of the first half".

Although the dollar firmed slightly during the period, Acec-UM booked a net loss of BFr30m on the hedging position.

### NOTICE

To the holders of the outstanding US \$ 100,000,000 12 per cent. Subordinated Notes Due 1992

ECU 65,000,000 9% Bonds due 1994

Japanese Yen 10,000,000,000 Stepped-Up Floating Notes Due 1992

Yen 3,000,000,000 Step-Up Coupon Notes Due 1993

Canadian \$75,000,000 9% per cent. Notes due 29th April, 1993

Yen 21,000,000,000 8 per cent. Notes Due 1993

Yen 5,000,000,000 7% per cent. Nikkei-Linked Notes due 1993

Yen 60,000,000,000 6% per cent. Notes due 1993

Yen 5,000,000,000 6% per cent. Variable Redemption Amount Bonds due 1993

Japanese Yen 2,600,000,000 8% per cent. Nikkei-Linked Notes 1993

Japanese Yen 1,300,000,000 9 per cent. Nikkei-Linked Notes 1993

Japanese Yen 3,000,000,000 13.10 per cent. Nikkei-Linked Notes due 1991

Yen 3,000,000,000 13.5 per cent. Nikkei-Linked Notes due 1992

Japanese Yen 4,200,000,000 13.5 per cent. Nikkei-Linked Notes due 1993

and

Yen 4,500,000,000 8% per cent. Nikkei-Linked Notes due 1993

of

ÖSTERREICHISCHE LÄNDERBANK AKTIENGESELLSCHAFT ("OLB")

(each an "Issue" and together the "Securities")

NOTICE IS HEREBY GIVEN that the holders of the Securities (in the case of the US \$ 100,000,000 12 per cent. Subordinated Notes Due 1992 the **Z-Bank** Company, **Z-Bank** accepted the merger (the "Merger") of **Z-Bank** and **Österreichische Länderrbank AG ("Z-Bank")** whereby **Z-Bank** will, as of the date of implementation of the Merger (the "Implementation Date"), assume all the rights and obligations of **Z-Bank** under the Securities. **Z-Bank** being thereafter for all relevant purposes (including, without limitation, the payment of principal and interest under each Issue) the issuer under the Securities. With effect from the Implementation Date **Z-Bank** will be called "**Z-Länderbank**".

A certain notice of the merger of the holders of certain issues was obtained by means of a Written Resolution. Therefore the holders of these issues were not entitled to attend the Meeting which was convened by a Notice published in the Financial Times and/or the Luxemburger Wort on Tuesday 6th September 1991, 1991 accordingly tapped.

The listing of the relevant Securities on the Luxembourg Stock Exchange or, where relevant, the London Stock Exchange will continue under the name of **Z-Bank** followed by the name **Z-Länderbank**, Bank Austria AG. None of the Notes or Bonds, as the case may be, constituting each Issue will be reprinted or otherwise to show the name **Z-Länderbank**, Bank Austria AG.

Issued by **Österreichische Länderrbank AG**

Date: 23rd September 1991

## Aircraft executive is named Pan Am chief

By Nidhi Tait in New York

MR RUSSELL May, a senior executive at McDonnell Douglas, the US aircraft maker, was yesterday appointed president and chief executive of the ongoing Pan Am airline company.

Pan Am, which is operating under bankruptcy court protection, recently announced plans to sell its remaining transatlantic operations and east coast shuttle service to USAir Air Lines. However, the company will continue to operate as a much smaller carrier, focusing on its Latin American service.

Delta will have a stake of around 45 per cent in this

"reorganised" Pan Am, and the carrier's creditors will own the remainder.

As anticipated, Mr Tom Plunkett, Mr Peter McHugh, and Mr Richard Francis — respectively, Pan Am's chairman, chief operating officer and chief director — are all resigning during the autumn. This plan was approved on Friday, and the three top executives will receive \$1m in severance payments.

The new chairman was president and chief operating officer of Pacific Southwest Airlines from 1982 to 1988, and previously head of marketing with Eastern Airlines.

## Asda plans rights issue to raise £300m

### Eurotrack failure raises options doubts

OPTIONS on the FTSE 100 index, which start trading on the London Traded Options Market (LTOM) today, are unlikely to provide the boost to trading activity that the struggling options exchange needs, writes Tracy Corrigan.

In late June, the London International Financial Futures Exchange (Liffe) launched a futures contract on the Eurotrack 100 index, a basket of 100 non-UK European stocks, and designed to allow investors to modify their exposure to Europe.

Average daily volume in the future, a paltry 44 contracts in July, slipped further in August to 10 contracts, as liquidity dried up.

Liffe and LTOM are due to join forces at the end of the year, and the Eurotrack futures and options represent the first joint product venture by the two exchanges in the lead-up to the merger.

Although Liffe claims there has been interest from UK fund managers, the poor liquidity of the contract has meant many orders have not been met.

"There's little trading business to take the other side of these orders," a trader said.

Asda is under pressure to reduce its debt of £900m.

Unlike its bigger supermarket rivals, Asda's profits are being squeezed severely.

SRF Mortgage Notes 1 PLC

\$150,000,000 Class A  
Class B  
Mortgage backed floating rate notes due March 2021

For the interest period 20 September, 1991 to 20 December, 1991 the Class A notes will bear interest at 10.5125% per annum. Interest amount payable on 20 December, 1991 will amount to \$2,626.92 per \$1,000.00 note. The Class B notes will bear interest at 11.7125% per annum. Interest payable on 20 December, 1991 will amount to \$321,476.20 per \$1,500.00 principal amount outstanding.

Agent: Morgan Guaranty Trust Company

JPMorgan

US\$250,000,000  
ML TRUST XVI  
Collateralized Mortgage Obligations  
Floaters Class A Bonds

In accordance with the provisions of the Bonds, notice is hereby given that the Rate of Interest has been fixed at 6 1/2 for the Eighteenth Floater Interest Period of 20th September, 1991 through to 19th September, 1992. The interest accrued for this Floater Interest Period is expected to amount to 4.38 per US\$1,000 Bond.

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Texas Commerce Trust  
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An  
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start.

## Internationale Nederlanden Group

Internationale Nederlanden Group is pleased to report good financial results for the half year ended 30th June 1991. Net profit has increased by 18.8% from NLG 628 million to NLG 746 million.

These are the first figures from the significant new financial services group, with 50,000 employees and operations in 41 countries, created by the merger of Nationale-Nederlanden N.V. and NMB Postbank Groep N.V.

For 1991 as a whole, Internationale Nederlanden Group expects a satisfactory balance of profit compared to 1990.

### First half year 1991

1 NLG = £0.302	First half 1991	First half 1990*)	Change
Revenue	f 23,604 min	f 20,519 min	+15,0%
Net profit	f 746 min	f 521 min	+18,8%
Net profit per share	f 3,25	f 2,71	+19,9%
Interim Dividend	f 1,50	f 1,43	+ 4,9%
	Per 30/6/91	Per 31/12/90	
Balance sheet total	f 297,4 bln	f 275,9 bln	+ 7,8%
Capital and surplus	f 14,2 bln	f 13,9 bln	+ 2,2%

\*) Pro forma combined figures

ING GROUP

For a copy of the Interim Report, please contact:  
Internationale Nederlanden Group, P.O. Box 810, 1000 AV AMSTERDAM, The Netherlands. Tel: (+31) 20-6462201, fax: (+31) 20-6462301.

## INTERNATIONAL CAPITAL MARKETS

## UK GILTS

## Experts review a 'primitive' set-up

THE UK government bond market has become "most primitive" government bond market in Europe, according to a representative of the French government bond market.

Representatives of the Bank of England, the gilt-edged market and other government bond markets are due to attend a forum in a few months to discuss whether there is a case for restructuring the gilt market to improve its attractions to investors, both foreign and domestic.

To be fair, the Bank has introduced improvements already. It has issued more of the 10 per cent Treasury stock due 2001 to provide a liquid 10-year benchmark gilt, following the example of Spain and Italy, where the use of 10-year government bonds has helped to attract foreign investors. The Bank has issued short-dated gilts for swap purposes and is likely to issue a 25-30 year gilt — perhaps when yields have fallen further — to meet the demands of certain pension and insurance funds for long-dated assets.

where the improvements

in the market for repurchase (or bond-lending) in gilts. The market is well developed in the US — where investors borrow bonds and providing the

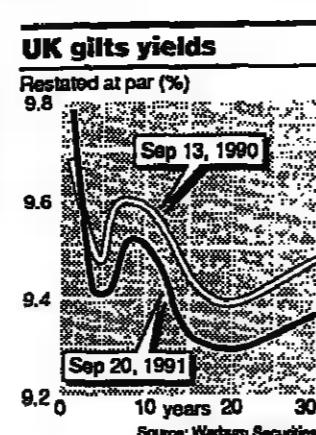
the bonds with the opportunity to enhance the returns on their bond portfolios.

However, with gilts, lenders and borrowers cannot simply match their requirements through a broker as they can for other government bonds. Instead, the bond-lender has to use a stock exchange money broker who in turn lends the stock to a gilt-edged market-maker (GEMM). Traders are to improve liquidity by setting up a formal repurchase market.

The introduction of an auction calendar. Gilt-edged market-makers remain divided over whether the Bank should follow the example of markets such as the US and France to announce an auction calendar.

While some GEMMs believe it would be more convenient to know in advance when gilt auctions will be held, the Bank is reluctant to limit its flexibility. It prefers to be able to

Double taxation agreements between the UK and a range of other countries allows many foreign investors to reclaim the withholding on their dividends. Otherwise, they can invest in certain Fobia (Free of Tax for Residents Abroad) stocks, or bearer bonds. The necessary form-filling is, in the words of one trader "a bureau-



UK gilts yields

Estimated at par (%)

Sep 20, 1991

Sep 13, 1990

10 years 20 30

Source: Weisberg Securities

catic bore," but unlikely to deter foreigners from participating in the gilt market.

However, traders point out that European mutual funds which on behalf of individuals must prove that the individual investors are non-resident in order to receive gilt coupons gross — an impossible task with the result that such funds either forego reclaiming the tax or avoid gilts.

Foreigners have been aggressive buyers of gilts in the first six months of this year, purchasing an average of £1.5bn worth, while domestic investors bought £260m. By contrast, buyers bought £1.8bn while foreign buyers sold £328m.

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Sara Webb

## US MONEY AND CREDIT

## Nervous investors move longer

UNCERTAINTY about the strength of the US recovery and the Federal Reserve's recent cut in short-term interest rates led bond market investors to move toward longer-term Treasury securities last week.

The result is a slight steepening of the yield curve with spread between yields on seven and 30-year paper now 52 basis points, and price gains concentrated in the long end of the market.

The yield on seven-year paper was 7.37 per cent on Friday, compared with 7.31 per cent a month ago. As investors shifted to the longer maturities the yield on the benchmark 30-year Treasury bond was at 7.11 per cent, down from a level of 8.13 per cent four

months ago. Traders emphasise the importance of foreign investors in the UK government bond market, especially when institutions' holdings in bonds are at an all-time low. In 1978, UK pension funds invested 29 per cent of their portfolio in UK fixed interest, compared with 4 per cent in 1990. However, fixed income analysts believe that as we enter a low-inflation era — thanks to the mechanism of the exchange rate mechanism of the European Monetary System — UK institutions will steadily increase their weightings in bonds.

Market watchers at James Capel believe there is limited further downside potential in US rates; they even go so far as to describe the discount rate as "the low point in the current cycle".

— now thought to have begun in July 1990 — was even under way.

Six months ago Mr Alan Greenspan, the Fed chairman, joined most Bush Administration politicians in the view that the recession would be short and shallow. Recovery was proclaimed as soon as

it was decently possible, with a few slight upturns in housing and consumer spending figures seized upon as evidence that

all would soon be well.

The pessimists — who have

been more right than wrong — have insisted on the "double dip" thesis and warned that

recovery remains far

put the best gloss on the same numbers.

US MONEY MARKET RATES	Last Friday	1 week ago	2 weeks ago	12 months ago	12-month High
For Fund (monthly average)	5.13	5.10	5.30	11.00	5.20
Discount Treasury Bills	5.21	5.20	5.25	7.75	5.41
6-month prime CDs	5.45	5.41	5.60	5.47	5.47
30-day Commercial Paper	5.47	5.50	5.65	5.45	5.45
General Commercial Paper	5.41	5.40	5.44	10.05	5.40

US BOND PRICES AND YIELDS	Last F.Y.	Close on 1st	1 week ago	4 weeks ago
20-year Treasury	104.8	104.7	104.8	104.8
30-year Treasury	102.4	102.3	102.4	102.4

Money supply: in the week ended September 11 M1 fell by 30.4bn to \$368.7bn

which in the September 13 cut to probably "the last ease in this cycle".

ing views, market sentiment influenced late last week by a report that the Fed had cut its supply growth to induce the Fed to cut rates once more. The knee-jerk reaction that some investors shifted funds to longer-term maturities.

Apart from the supply debate, there is little macro-economic information to inspire the data-driven treasury market; attention shifted again to the frequently myopic debate over the relative strength or weakness of the recovery. The debate has data-hungry bond-traders trying to read long-term trends into every statistic that flickers on their monitors, while pronouncements from Washington put the best gloss on the same numbers.

One year ago the most pessimistic observers began speaking of an extended 12 to 15 month recession, and warned there was no quick fix for the debt-laden US economy. At the same time, the Fed declined to acknowledge that a recession — now thought to have begun in July 1990 — was even under way.

Six months ago Mr Alan Greenspan, the Fed chairman, joined most Bush Administration politicians in the view that the recession would be short and shallow. Recovery was proclaimed as soon as it was decently possible, with a few slight upturns in housing and consumer spending figures seized upon as evidence that all would soon be well.

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to sustain this argument. As Smith Barney pointed out last week, the economic backdrop has been quite disarming in the July-September period. "We see no meaningful change in the economic backdrop in the near term," Smith Barney said, noting that consumer spending was still weak and everything pointed at a weak holiday season.

Put another way, it appears that cuts in short-term interest rates may not represent a panacea for the US economy, even if they take some pressure off the debt-servicing costs of corporate America. Wealthier Americans are losing interest income and middle-class households are finding that the money market rate cuts have not been passed on to them in the form of lower borrowing rates, either at banks or from credit card companies.

Mr John Reed, the chairman of Citicorp, delivered another dose of reality on Friday when he said the depressed market in commercial real estate could last for at least five to seven years. Loan loss provisions and write-offs would continue to bevel the balance sheets of banks and insurance companies for a long time to come, said the chairman of America's biggest bank.

The US economy is thus continuing to underperform, compared with expectations. The coming third-quarter corporate results season is likely to confirm this once again.

Alan Friedman

## SWEDISH BONDS

## Yields reach low as long rally resumes

SHED bond yields reached a historic low last week, despite residual political uncertainty. Following a week ago, Mr Carl Bildt, the leader, to try to form a government. He will report to the speaker on Tuesday.

The market remained and a new government will be formed, most likely through a four-party, a two-party, coalition.

Consequently, investors who had refrained from buying ahead of the election returned to the market last week. The yield on the 10-year Swedish government bond fell from 10.22 per cent on Monday to 9.91 per cent on Friday. The yield spread of Swedish bonds relative to the US bond market in its

tightest level to date. The 10-year yield spread has fallen to 102 basis points, from 101 basis points last month.

The long rally in the Swedish bond market started in May, when the krona was linked to the Ecu. The move substantially reduced currency risk for other European investors, who began to switch out of other markets, such as the poorly-performing bond market. Although the link does not have the direct support of European central banks in the European Monetary System, Swedish politicians rejected devaluation.

The switch was encouraged by Sweden's slide into recession. Sweden is currently experiencing negative economic growth. Inflation, which stands at 9 per cent, is

expected to fall; some traders are looking for an inflation rate of 4 per cent in February.

However, some analysts are starting to question how long the bullish mood of the Swedish bond market can persist, and are advising clients to take profits. It is time to switch into another Ecu-linked currency, according to Mr Neil Rogers, a bond analyst at UBS Phillips & Drew. He suggests the Finnish market. Some dealers say the obvious switch is into Danish kroner bonds, where yields are just over 9 per cent, but inflation is just above 2 per cent.

Meanwhile, the Swedish bond yield curve, which became more inverted last week, could invert further. The market has now overextended itself, others say the next yield target is 9 per cent.

Tracy Corrigan

NEW ISSUE

This announcement appears as a matter of record only.

SEPTEMBER, 1991



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(incorporated in Japan pursuant to the Japan Development Bank Law)

Yen 120,000,000,000

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FT/ABSD INTERNATIONAL BOND SERVICE
UNITED STATES
AMERICA 9.1/2 1996
AMERICA 9.1/2 1997
AMERICA 9.1/2 1998
AMERICA 9.1/2 1999
AMERICA 9.1/2 2000
AMERICA 9.1/2 2001
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## INTERNATIONAL CAPITAL MARKETS

## SYNDICATED LOANS

## Bids raise hopes of increased activity

THE recent spate of takeover bids in the UK has raised hopes of increased activity in the syndicated loans market, as bankers wonder whether the bidding companies will turn to the credit market to fund their acquisitions.

The £1.5bn bid by BTTR, the industrial conglomerate, for Hawker Siddeley, the engineering group, announced on Friday could lead to a large syndicated loan.

BTTR has offered shareholders in Hawker Siddeley the choice of either cash or the combination of cash and BTTR shares. According to BTTR, full payment of the bid would involve a cash payment by BTTR of "about \$575m".

Bankers are asking: if BTTR's bid is successful, is it likely to require a one- to two-year syndicated loan of possibly \$1.5bn? If so, will it be raised by a £1.5bn bid by Barclays Bank, Credit Lyonnais and the Hongkong and Shanghai Banking Corporation, which will provide loan finance to BTTR, and would be joint arrangers for a syndicated loan. Details of the financing are expected in the offer document which comes out this week.

There is a bid for Hawker Siddeley expected this week which included a \$250m recommended offer by Hanson for Beazer, a building group, and a £200m bid by Williams, the industrial conglomerate, for Racal Electronics.

Hanson's bid halted the planned flotation of Beazer, a UK-based housebuilding, contracting and property businesses, and no one pleased

Beazer's bankers, which had been in negotiations with the company about its heavy borrowings.

The flotation is expected to raise about £500m, and Beazer had planned to use the proceeds to reduce its debts. Instead, Hanson will inherit Beazer's £1.2bn debt, thereby pushing its overall debt to nearly £8bn, against cash of £7.6bn. Hanson's advisers say that it will be in a much stronger position than Beazer to negotiate new borrowing terms.

The question is, can the market expect to see more large bids in the short term? If so, will the companies concerned turn to the syndicated loans market to finance their acquisitions? While some bankers believe there could be a pick-up in volumes in the loans market as a result, there is some doubt, wondering whether the bidding companies will turn to the stock market for financing.

The problem is that companies are staying away from the market because they find it difficult to assess whether pricing on syndicated loans is starting to come down now. Pricing – including the margin over the London Interbank Offered Rate at various fees – is two to three times higher than it was two years ago. Companies may wait until pricing is on the table before borrowing.

Elsewhere, JA/Mont, a consumer tissue paper producer, has awarded the management of its Italian syndicated loan to Citicorp and Swiss Bank Corporation. Ecu loans are becoming more common in the syndicated loans market, although in the past the borrowers have tended to be Italian.

JA/Mont is a joint venture between James River Corporation, the US paper products and packaging group, and Montedison of Italy. It is the second largest European producer of consumer paper and hygiene products.

The six-year loan consists of an Ecu150m term loan facility and an Ecu150m revolving credit facility. The margin is 75 basis points above Libor with a 25 basis point commitment fee.

Week to September 10, 1991

Sources: AIBD

## EUROMARKET TURNOVER (\$bn)

Primary Market	Sec	For
US	57.4	10.4
Sec	59.5	10.4
For	140.9	20.2
Other	126.8	18.2
Securitised Market	10.5	1.5
US	22.4	2.2
Sec	20.7	2.2
For	71.7	7.1
Other	22.2	2.2
Total	170.6	20.2
US	12.6	1.2
Sec	10.7	1.0
For	40.7	4.0
Other	43.7	4.3
Total	99.0	9.9
Securitised Market	10.5	1.0
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US	22.4	2.2
Sec	20.7	2.2
For	71.7	7.1
Other	22.2	2.2
Total	170.6	20.2
US	12.6	1.2
Sec	10.7	1.0
For	40.7	4.0
Other	43.7	4.3
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Sec	10.7	1.0
For	40.7	4.0

## THE WEEK AHEAD

## ECONOMICS

## English-speaking world still looks for signs of recovery from recession

ECONOMISTS in the US and Britain will be monitoring this week's data for more signs of recovery from recession, while in Germany and Japan the focus will be on inflation and interest rates.

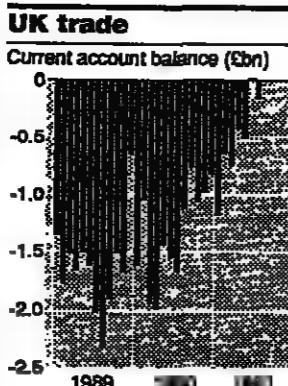
In the UK, this morning's more upbeat monthly industrial trends inquiry from the Confederation of British Industry is likely to add fuel to the current election fever.

Later today, the UK current account and visible trade data for August will attract interest as the first such figures since the revisions published earlier this month in the Central Statistical Office's "Pink book".

They will also be scrutinised closely for what they tell about UK competitiveness and the domestic economy. The slight widening of the deficits, expected by the markets, could reflect the impact of reviving domestic demand on imports.

In the US, however, there is little hope that tomorrow's Conference Board consumer confidence index, Wednesday's durable goods orders and Friday's income and consumption data will ease worries of a lack-luster recovery.

The week will also bring preliminary inflation data from



Japan and Germany, where the Bundesbank's policy making committee will meet on its regular fortnightly meetings on Thursday.

The Bundesbank is certain to stick to a tight monetary policy following a recent underlying inflation

surge, and will be watching closely for what they tell about UK competitiveness and the domestic economy. The slight widening of the deficits, expected by the markets, could reflect the impact of reviving domestic demand on imports.

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Australia, August motor registrations (up 2 per cent), Germany, Bundesbank council meets; European banking conference in Frankfurt with Bundesbank president Helmut Schmidt and US Fed president Alan Greenspan among speakers. UK, second quarter revised capital spending and stockbuilding.

Friday: UK August personal income (up 0.5 per cent), personal consumption expenditure (flat), bank commercial, industrial loans, Japan, September Tokyo consumer prices (up 3.5 per cent on year), August national CPI (up 2.2 per cent), UK, second quarter personal income and saving, industrial and commercial companies, Canada, August industrial product prices (down 0.3 per cent), Australia, July manufacturing input/output.

During the week: Germany, August M3 (up 1.1 per cent on fourth quarter base), import prices (down 0.2 per cent on month, up 1.5 per cent on year), September preliminary consumer price index, living (up 1.4 per cent on month, up 1.1 per cent on year), France, August unemployment (up 0.1 per cent).

Peter Norman

## TECHNOLOGY IN THE OFFICE

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Data Source: BMRB Business Survey 1990.

## FT SURVEYS

## RESULTS DUE

## More gloom is expected from construction and materials sector

MORE very gloomy news is expected from the construction and building materials sectors this week, coming on the heels of the depressing results and outlook presented on Thursday by RMC, the world's

Turner, the Wolverhampton-based group, will be the centre of attention on it

Its involvement in materials and construction in the US and UK "is just a nightmare," said one analyst.

Forecasts for its interim pre-tax profits to June run from around £25m down, against £97.8m a year ago.

Its comments on the current half will be closely monitored as will its high gearing and thin interest cover.

Heavy involvement in poor US construction markets such as Virginia and Florida and UK house building are just two of its weak areas.

Interim results of Istock Interiors, the brick and tile maker, will be just as bad on Thursday. Forecasts range from a small profit to a loss against £22.2m pre-tax profit a year earlier.

Redland, also reporting on Thursday, should be somewhat more encouraging. Underpinned by its foreign markets, par-

ticularly Germany, is likely to report interim pre-tax profits around £75m (£108m).

The reporting something as a smaller FT-SE 100 stocks are thin on the ground, though a raft of medium and small companies are producing their

Among notable companies are PFG Hodgson Kenyon International, the funeral directors, today, Hays, the business services group, tomorrow, and Boddington Group, the brewer which narrowly failed in its bid earlier this year for Devenish, on Wednesday.

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## FT SURVEYS

## National Westminster Bank

National Westminster Bank announces that with effect from Monday 30 September 1991 its Gold Plus interest rates will be amended as follows: borrowing up to and including £10,000 reduced from 14% to 13.5% p.a. Unauthorised borrowing over £10,000 remains unchanged at 22.5% p.a.

National Westminster Bank Plc  
10 Lothbury London EC2P 2BP

## RESULTS DUE

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## WORLD STOCK MARKETS

## AUTHORISED UNIT TRUSTS

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### FT MANAGED FUNDS SERVICE

## CURRENCIES, MONEY AND CAPITAL MARKETS

## MONEY MARKETS

## Economic worries undermine dollar

THE US dollar made another attempt last week to break out of the range it has been trapped in since the spring. The reasons for the dollar's strength during February and March were hopes that the US would swiftly move out of recession.

UK clearing bank base lending rate 18.5 per cent from September 4, 1991

But each advance appears to be weaker than the previous ones as American economic reports indicate that only a sluggish recovery is underway.

Behind the dollar's recent strength has been a heightening of international tension, with peace attempts failing in Yugoslavia and worries about the health of Mr Yeltsin coming to the fore.

Events in Eastern Europe are likely to provide only

## E IN NEW YORK

Sep 20	Class	Previous Class
1.7295-1.7300	1.7295-1.7300	1.7295-1.7300
1.62-0.70	1.62-0.70	1.62-0.70
1.10-0.55	1.10-0.55	1.10-0.55
0.55-0.35	0.55-0.35	0.55-0.35
0.35-0.25	0.35-0.25	0.35-0.25
0.25-0.20	0.25-0.20	0.25-0.20
0.20-0.15	0.20-0.15	0.20-0.15
0.15-0.10	0.15-0.10	0.15-0.10
0.10-0.05	0.10-0.05	0.10-0.05
0.05-0.02	0.05-0.02	0.05-0.02
0.02-0.01	0.02-0.01	0.02-0.01
0.01-0.00	0.01-0.00	0.01-0.00
0.00-0.00	0.00-0.00	0.00-0.00

Forward premiums and discounts apply to the US dollar

## STERLING INDEX

Sep 20	Sep	Previous
8.70	8.70	9.02
8.60	8.60	9.02
8.50	8.50	9.02
8.40	8.40	9.02
8.30	8.30	9.02
8.20	8.20	9.02
8.10	8.10	9.02
8.00	8.00	9.02
7.90	7.90	9.02
7.80	7.80	9.02
7.70	7.70	9.02
7.60	7.60	9.02
7.50	7.50	9.02
7.40	7.40	9.02
7.30	7.30	9.02
7.20	7.20	9.02
7.10	7.10	9.02
7.00	7.00	9.02
6.90	6.90	9.02
6.80	6.80	9.02
6.70	6.70	9.02
6.60	6.60	9.02
6.50	6.50	9.02
6.40	6.40	9.02
6.30	6.30	9.02
6.20	6.20	9.02
6.10	6.10	9.02
6.00	6.00	9.02
5.90	5.90	9.02
5.80	5.80	9.02
5.70	5.70	9.02
5.60	5.60	9.02
5.50	5.50	9.02
5.40	5.40	9.02
5.30	5.30	9.02
5.20	5.20	9.02
5.10	5.10	9.02
5.00	5.00	9.02
4.90	4.90	9.02
4.80	4.80	9.02
4.70	4.70	9.02
4.60	4.60	9.02
4.50	4.50	9.02
4.40	4.40	9.02
4.30	4.30	9.02
4.20	4.20	9.02
4.10	4.10	9.02
4.00	4.00	9.02
3.90	3.90	9.02
3.80	3.80	9.02
3.70	3.70	9.02
3.60	3.60	9.02
3.50	3.50	9.02
3.40	3.40	9.02
3.30	3.30	9.02
3.20	3.20	9.02
3.10	3.10	9.02
3.00	3.00	9.02
2.90	2.90	9.02
2.80	2.80	9.02
2.70	2.70	9.02
2.60	2.60	9.02
2.50	2.50	9.02
2.40	2.40	9.02
2.30	2.30	9.02
2.20	2.20	9.02
2.10	2.10	9.02
2.00	2.00	9.02
1.90	1.90	9.02
1.80	1.80	9.02
1.70	1.70	9.02
1.60	1.60	9.02
1.50	1.50	9.02
1.40	1.40	9.02
1.30	1.30	9.02
1.20	1.20	9.02
1.10	1.10	9.02
1.00	1.00	9.02
0.90	0.90	9.02
0.80	0.80	9.02
0.70	0.70	9.02
0.60	0.60	9.02
0.50	0.50	9.02
0.40	0.40	9.02
0.30	0.30	9.02
0.20	0.20	9.02
0.10	0.10	9.02
0.00	0.00	9.02

## OTHER CURRENCIES

Sep 20	£	5
Argentina	17.11-17.12	17.11-17.12
Australia	1.20-1.21	1.20-1.21
Austria	1.20-1.21	1.20-1.21
Brazil	750.20-760.20	750.20-760.20
Canada	1.02-1.03	1.02-1.03
Denmark	1.02-1.03	1.02-1.03
Finland	1.02-1.03	1.02-1.03
France	1.02-1.03	1.02-1.03
Germany	1.02-1.03	1.02-1.03
Hong Kong	1.02-1.03	1.02-1.03
Iceland	1.02-1.03	1.02-1.03
Ireland	1.02-1.03	1.02-1.03
Italy	1.02-1.03	1.02-1.03
Japan	1.02-1.03	1.02-1.03
Malta	1.02-1.03	1.02-1.03
Mexico	1.02-1.03	1.02-1.03
New Zealand	1.02-1.03	1.02-1.03
Norway	1.02-1.03	1.02-1.03
Portugal	1.02-1.03	1.02-1.03
Spain	1.02-1.03	1.02-1.03
Sweden	1.02-1.03	1.02-1.03
Switzerland	1.02-1.03	1.02-1.03
United Kingdom	1.02-1.03	1.02-1.03
United States	1.02-1.03	1.02-1.03
Yugoslavia	1.02-1.03	1.02-1.03

## Selling rate

## CHICAGO

Sep 20	£	5
Argentina	1.02-1.03	1.02-1.03
Australia	1.02-1.03	1.02-1.03
Austria	1.02-1.03	1.02-1.03
Brazil	1.02-1.03	1.02-1.03
Canada	1.02-1.03	1.02-1.03
Denmark	1.02-1.03	1.02-1.03
Finland	1.02-1.03	1.02-1.03
France	1.02-1.03	1.02-1.03
Germany	1.02-1.03	1.02-1.03
Hong Kong	1.02-1.03	1.02-1.03
Iceland	1.02-1.03	1.02-1.03
Italy	1.02-1.03	1.02-1.03
Japan	1.02-1.03	1.02-1.03
Malta	1.02-1.03	1.02-1.03
Mexico	1.02-1.03	1.02-1.03
New Zealand	1.02-1.03	1.02-1.03
Norway	1.02-1.03	1.02-1.03
Portugal	1.02-1.03	1.02-1.03
Spain	1.02-1.03	1.02-1.03
Sweden	1.02-1.03	1.02-1.03
Switzerland	1.02-1.03	1.02-1.03
United Kingdom	1.02-1.03	1.02-1.03
United States	1.02-1.03	1.02-1.03
Yugoslavia	1.02-1.03	1.02-1.03

## Buying rate

## U.S. TREASURY BILLS (5.25% of 100%)

Sep 20	£	5
Argentina	1.02-1.03	1.02-1.03
Australia	1.02-1.03	1.02-1.03
Austria	1.02-1.03	1.02-1.03
Brazil	1.02-1.03	1.02-1.03
Canada	1.02-1.03	1.02-1.03
Denmark	1.02-1.03	1.02-1.03
Finland	1.02-1.03	1.02-1.03
France	1.02-1.03	1.02-1.03
Germany	1.02-1.03	1.02-1.03
Hong Kong	1.02-1.03	1.02-1.03
Iceland	1.02-1.03	1.02-1.03
Italy		

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## AMERICANS

**BUILDING, TIMBER, ROADS - DRAPERY AND STORES - Contd**

**ERY AND STORES - Contd**

## ENGINEERING

**INDUSTRIALS (Miscel.)—Cont.**

## INDUSTRIALS (Miscel.) - CON't.

## CANADIANS

## **BANKS, HP & LEASING**

## **CHEMICALS, PLASTICS**

27.6 Satifice Spaklon I.p. ....	16	3.2	-13.5	Jan	4142	11.9 Preswick Sp. ....	57	47.5	3.4	29.4	Jan Dec	3717	3.11 Winton Home Adm. ....	7	100.0	7.3	Jan Jul	2804		
82.9 Wimber Stover I.p. ....	340	4.0	5.9	15.4	Jan Jul	4431	2.5000, 74.4% P.C.P.L. ....	63	13.7	11.6	15.7	13175	4.90 Winton Group Ad. ....	7	100.0	7.3	Jan Jul	2804		
20.7 Wintonshire I.p. ....	193	0.7	0.7	16.9	Oct	4461	4.039 Process Systems ....	75	25.0	-	-10.8	5725	20.1 Wintonshire Group Ad. ....	7	100.0	7.3	Jan Jul	2804		
16.8 Worsleyshire Rink. ....	268	-	8.4	2.4	May Nov	4529	12.8 Bipa Sp. ....	58	40.5	5.5	16.9	May Oct	4861	10.50 Northern I.p. ....	53	25.0	8.1	29.7	Mar Oct	2817
93.8 Yorkshire Chems. ....	487	-0.2	3.7	12.6	Apr Oct	4561	702.5 Racial Electronics. ....	56	25.6	8.7	17.6	Feb Aug	5752	10.00 WRM 10p. ....	69	15.0	8.0	12.8	Oct	5183
12.0 CLF Yearman 50p....	364	-	8.0	9	Jan	1163	For Racial Telecom. ....	188	-	3.7	16.9	Jul Oct	5517	9.19 Young G.J. ....	73	15.0	8.0	12.8	Jan Jul	5183
26.9 Cambridge Grp 10p....	42	-	2.7	14.5	Dec	4571	see Vodafone	274	-	3.9	12.6	Oct Mar	5540	1.00 Young G.J. ....	74	8.8	2.4	10.0	Oct	4902
71.4 Castle's (Hedge 10p....	68	-1.6	7.9	2.9	May Oct	2082	4.05 Radamec Grp. 50p....	22	10.0	-	8.5	5753	10.00 Young G.J. ....	75	5.9	6.1	17.6	Feb Jul	5225	
269.2 Prov. Financial. ....	4750	-1.3	6.5	16.9	Nov Apr	5731	17.27 Verden Foods. ....	167	-	0.3	30.6	Oct Mar	5598	51.80, 9.6% Con Rds. ....	76	20.0	9.2	29.7	Jan Jul	5183
11.00 Reflex Inv. 10p....	78	-1.3	3.5	25.6	Aug Dec	5840	13.19 Alfa 50p....	7	7.5	29.7	-	5757	48.00 W. Warrington. ....	77	-	-	-	Jan Jul	5113	
							7.325000, 12.8% C.P.P.L. ....	105	-1.9	3.8	2.9	Oct Aug	5757	0.7200 Parma 12.5p. ....	78	-	-	-	Jan Jul	5183
							140.250000, 12.5% C.P.P.L. ....	200	-	28.1	11.3	Nov Aug	5906	2.02 Warrington Group 10p. ....	79	50.0	12.2	28.10	Nov Jul	5204
							140.250000, 12.5% C.P.P.L. ....	200	-	28.1	11.3	Nov Aug	5906	0.7200 Parma 12.5p. ....	79	-	-	-	Jan Jul	5183

## BEERS, WINES & SPIRITS

BUILDING, TIMBER, ROADS		INDUSTRIALS (Miscel.)		ELECTRICITY	
433 JAMEC 50p	216 -1.6 6.4 29.4	Dec Jul 1989	29 1.9 26.5 29.4	2016 1.28.10	May Nov
225.000.000 £m Cr & Dr 50p	111 -1.6 8.0 2.4	May Nov	179.000.000 Crp 10p	261 1.9 26.5 3.6	Jan Jul 1989
29.000.000 £m Cr & Dr 50p	75 -1.6 14.8	-	0.97 Hertitage 10p	224 -6.2 11.8 3.6	Oct Jul 1989
1.300.000 £brighton	22 -24.1 -25.6	-	11.000.000 Roads 10p	181 3.3 4.6 1.7	5.134
29.000.000 £brighton	150 5.0 1.7	Jan Jul	10.000.000 Gas 2p	210 3.1 16.0	Jan Aug 2006
1.400.000 £brighton	94 -2.1	-	2.27 Wimpeyconcrete Grp 2p	210 3.1 16.0	Apr Oct 2006
1.400.000 £brighton	35 -1.1	-	5.36 House of Lords	183 1.8 11.5 4.7	Nov Jul 2006
11.6 Anglia Soc 10p	35 -1.1	-	36.500 Ships 50p	91 5.9 13.5 15.7	Oct Oct 2006
52.1 Ashcan Group 10p	174 -0.6 3.2 12.8	Apr Oct	18.5 Jacques Vert 10p	210 3.1 15.7	2018 1.8 7.0 2.9
288.0 Attwoods 50p	203 -3.2 17.6	Aus Feb	247.9 Kingfisher	210 3.1 15.7	May Oct 1995
6.930.000 MSS 10p	45 -6.6 20.5	New Jul	36.5 1000000000 20p	210 3.1 15.7	1995 5.3 15.7
929.3 BPP Inds 50p	187 -11.0 8.0 10.2	Jan Aug	22.1000000000 20p	210 3.1 15.7	May Oct 1995
37.4 Braggeridge Brick	291 21.8 4.4 17.6	Feb Aug	74.5 Liberty	625 1.8 11.5 12.8	Oct Oct 1995
2.82 Bellbridge Brick	27 -2.4	Jan May	20.0 De Nov-Vig	625 1.8 11.5 12.8	May Nov 1995
11.7 Baldwin 10p	73 2.1 5.1 16.9	Apr Nov	232.0 Lloyd's Finance 50p	210 3.1 15.7	Jan Dec 1995
5.990.000 Ball H 15p	78 -0.0 1.7	Feb Aug	31.300.000 7.5p Cr Pf 10p	210 3.1 15.7	1984 1.3 15.7
3.500.000 Barratt Homes 10p	28 -3.0	-	15.3 Mallett 50p	210 3.1 15.7	May Oct 1995
2.400.000 Barratt Homes 10p	44 -3.0 24.5 2.4	May Nov	11.1 0.4 -16.9	210 3.1 15.7	1984 1.3 15.7
2.400.000 Barratt Homes 10p	267 6.8 3.3 20.9	Jan Aug	7.200.000 Marks & Spencer	246.2 0.8	1993
433 JAMEC 50p		100.0000000000 20p		1.000.000 Marks & Spencer	
225.000.000 £m Cr & Dr 50p		2.750.0000000000 20p		261 1.9 26.5 3.6	
29.000.000 £m Cr & Dr 50p		0.97 Hertitage 10p		224 -6.2 11.8 3.6	
1.300.000 £brighton		11.000.000 Roads 10p		181 3.3 4.6 1.7	
29.000.000 £brighton		10.000.000 Gas 2p		210 3.1 16.0	
1.400.000 £brighton		2.27 Wimpeyconcrete Grp 2p		210 3.1 16.0	
1.400.000 £brighton		5.36 House of Lords		183 1.8 11.5 4.7	
11.6 Anglia Soc 10p		36.500 Ships 50p		91 5.9 13.5 15.7	
52.1 Ashcan Group 10p		18.5 Jacques Vert 10p		210 3.1 15.7	
288.0 Attwoods 50p		247.9 Kingfisher		181 3.1 15.7	
6.930.000 MSS 10p		36.5 1000000000 20p		210 3.1 15.7	
929.3 BPP Inds 50p		22.1000000000 20p		74.5 Liberty	
37.4 Braggeridge Brick		74.5 Liberty		625 1.8 11.5 12.8	
2.82 Bellbridge Brick		20.0 De Nov-Vig		625 1.8 11.5 12.8	
11.7 Baldwin 10p		232.0 Lloyd's Finance 50p		210 3.1 15.7	
5.990.000 Ball H 15p		31.300.000 7.5p Cr Pf 10p		210 3.1 15.7	
3.500.000 Barratt Homes 10p		15.3 Mallett 50p		210 3.1 15.7	
2.400.000 Barratt Homes 10p		11.1 0.4 -16.9		210 3.1 15.7	
2.400.000 Barratt Homes 10p		7.200.000 Marks & Spencer		246.2 0.8	
433 JAMEC 50p		1.000.000 Marks & Spencer		1993	
225.000.000 £m Cr & Dr 50p		2.750.0000000000 20p		29 1.9 26.5 3.6	
29.000.000 £m Cr & Dr 50p		0.97 Hertitage 10p		224 -6.2 11.8 3.6	
1.300.000 £brighton		11.000.000 Roads 10p		181 3.3 4.6 1.7	
29.000.000 £brighton		10.000.000 Gas 2p		210 3.1 16.0	
1.400.000 £brighton		2.27 Wimpeyconcrete Grp 2p		210 3.1 16.0	
1.400.000 £brighton		5.36 House of Lords		183 1.8 11.5 4.7	
11.6 Anglia Soc 10p		36.500 Ships 50p		91 5.9 13.5 15.7	
52.1 Ashcan Group 10p		18.5 Jacques Vert 10p		210 3.1 15.7	
288.0 Attwoods 50p		247.9 Kingfisher		181 3.1 15.7	
6.930.000 MSS 10p		36.5 1000000000 20p		210 3.1 15.7	
929.3 BPP Inds 50p		22.1000000000 20p		74.5 Liberty	
37.4 Braggeridge Brick		74.5 Liberty		625 1.8 11.5 12.8	
2.82 Bellbridge Brick		20.0 De Nov-Vig		625 1.8 11.5 12.8	
11.7 Baldwin 10p		232.0 Lloyd's Finance 50p		210 3.1 15.7	
5.990.000 Ball H 15p		31.300.000 7.5p Cr Pf 10p		210 3.1 15.7	
3.500.000 Barratt Homes 10p		15.3 Mallett 50p		210 3.1 15.7	
2.400.000 Barratt Homes 10p		11.1 0.4 -16.9		210 3.1 15.7	
2.400.000 Barratt Homes 10p		7.200.000 Marks & Spencer		246.2 0.8	
433 JAMEC 50p		1.000.000 Marks & Spencer		1993	
225.000.000 £m Cr & Dr 50p		2.750.0000000000 20p		29 1.9 26.5 3.6	
29.000.000 £m Cr & Dr 50p		0.97 Hertitage 10p		224 -6.2 11.8 3.6	
1.300.000 £brighton		11.000.000 Roads 10p		181 3.3 4.6 1.7	
29.000.000 £brighton		10.000.000 Gas 2p		210 3.1 16.0	
1.400.000 £brighton		2.27 Wimpeyconcrete Grp 2p		210 3.1 16.0	
1.400.000 £brighton		5.36 House of Lords		183 1.8 11.5 4.7	
11.6 Anglia Soc 10p		36.500 Ships 50p		91 5.9 13.5 15.7	
52.1 Ashcan Group 10p		18.5 Jacques Vert 10p		210 3.1 15.7	
288.0 Attwoods 50p		247.9 Kingfisher		181 3.1 15.7	
6.930.000 MSS 10p		36.5 1000000000 20p		210 3.1 15.7	
929.3 BPP Inds 50p		22.1000000000 20p		74.5 Liberty	
37.4 Braggeridge Brick		74.5 Liberty		625 1.8 11.5 12.8	
2.82 Bellbridge Brick		20.0 De Nov-Vig		625 1.8 11.5 12.8	
11.7 Baldwin 10p		232.0 Lloyd's Finance 50p		210 3.1 15.7	
5.990.000 Ball H 15p		31.300.000 7.5p Cr Pf 10p		210 3.1 15.7	
3.500.000 Barratt Homes 10p		15.3 Mallett 50p		210 3.1 15.7	
2.400.000 Barratt Homes 10p		11.1 0.4 -16.9		210 3.1 15.7	
2.400.000 Barratt Homes 10p		7.200.000 Marks & Spencer		246.2 0.8	
433 JAMEC 50p		1.000.000 Marks & Spencer		1993	
225.000.000 £m Cr & Dr 50p		2.750.0000000000 20p		29 1.9 26.5 3.6	
29.000.000 £m Cr & Dr 50p		0.97 Hertitage 10p		224 -6.2 11.8 3.6	
1.300.000 £brighton		11.000.000 Roads 10p		181 3.3 4.6 1.7	
29.000.000 £brighton		10.000.000 Gas 2p		210 3.1 16.0	
1.400.000 £brighton		2.27 Wimpeyconcrete Grp 2p		210 3.1 16.0	
1.400.000 £brighton		5.36 House of Lords		183 1.8 11.5 4.7	
11.6 Anglia Soc 10p		36.500 Ships 50p		91 5.9 13.5 15.7	
52.1 Ashcan Group 10p		18.5 Jacques Vert 10p		210 3.1 15.7	
288.0 Attwoods 50p		247.9 Kingfisher		181 3.1 15.7	
6.930.000 MSS 10p		36.5 1000000000 20p		210 3.1 15.7	
929.3 BPP Inds 50p		22.1000000000 20p		74.5 Liberty	
37.4 Braggeridge Brick		74.5 Liberty		625 1.8 11.5 12.8	
2.82 Bellbridge Brick		20.0 De Nov-Vig		625 1.8 11.5 12.8	
11.7 Baldwin 10p		232.0 Lloyd's Finance 50p		210 3.1 15.7	
5.990.000 Ball H 15p		31.300.000 7.5p Cr Pf 10p		210 3.1 15.7	
3.500.000 Barratt Homes 10p		15.3 Mallett 50p		210 3.1 15.7	
2.400.000 Barratt Homes 10p		11.1 0.4 -16.9		210 3.1 15.7	
2.400.000 Barratt Homes 10p		7.200.000 Marks & Spencer		246.2 0.8	
433 JAMEC 50p		1.000.000 Marks & Spencer		1993	
225.000.000 £m Cr & Dr 50p		2.750.0000000000 20p		29 1.9 26.5 3.6	
29.000.000 £m Cr & Dr 50p		0.97 Hertitage 10p		224 -6.2 11.8 3.6	
1.300.000 £brighton		11.000.000 Roads 10p		181 3.3 4.6 1.7	
29.000.000 £brighton		10.000.000 Gas 2p		210 3.1 16.0	
1.400.000 £brighton		2.27 Wimpeyconcrete Grp 2p		210 3.1 16.0	
1.400.000 £brighton		5.36 House of Lords		183 1.8 11.5 4.7	
11.6 Anglia Soc 10p		36.500 Ships 50p		91 5.9 13.5 15.7	
52.1 Ashcan Group 10p		18.5 Jacques Vert 10p		210 3.1 15.7	
288.0 Attwoods 50p		247.9 Kingfisher		181 3.1 15.7	
6.930.000 MSS 10p		36.5 1000000000 20p		210 3.1 15.7	
929.3 BPP Inds 50p		22.1000000000 20p		74.5 Liberty	
37.4 Braggeridge Brick		74.5 Liberty		625 1.8 11.5 12.8	
2.82 Bellbridge Brick		20.0 De Nov-Vig		625 1.8 11.5 12.8	
11.7 Baldwin 10p		232.0 Lloyd's Finance 50p		210 3.1 15.7	
5.990.000 Ball H 15p		31.300.000 7.5p Cr Pf 10p</td			

10.0 Westway (Kod) DFB £244 3.230.8 May 9

#### INDUSTRIALS (Miscel.)

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## LEISURE—Contd

Market	Stock	Price	Prev. Day's High/Low	Prev. Day's Last	Midday	Prev. Day's Last	Midday	Prev. Day's High/Low	Prev. Day's Last	Midday	Prev. Day's High/Low	Prev. Day's Last	Midday	Prev. Day's High/Low	Prev. Day's Last	Midday
1.7.1. Bars & W.A.T. Inc.	1728	1.1	7.6	7.9	Oct Jul	1764	49.4	49.4	49.4	50.1	50.1	50.1	50.1	50.1	50.1	50.1
1.7.2. Bars & W.A.T. Inc.	1729	1.1	7.6	7.9	Oct Jul	1765	6.1	6.1	6.1	6.1	6.1	6.1	6.1	6.1	6.1	6.1
1.7.3. Bars & W.A.T. Inc.	1730	1.1	7.6	7.9	Oct Jul	1766	21.3	21.3	21.3	21.3	21.3	21.3	21.3	21.3	21.3	21.3
1.7.4. Bars & W.A.T. Inc.	1731	1.1	7.6	7.9	Oct Jul	1767	5.7	5.7	5.7	5.7	5.7	5.7	5.7	5.7	5.7	5.7
1.7.5. Bars & W.A.T. Inc.	1732	1.1	7.6	7.9	Oct Jul	1768	21.3	21.3	21.3	21.3	21.3	21.3	21.3	21.3	21.3	21.3
1.7.6. Bars & W.A.T. Inc.	1733	1.1	7.6	7.9	Oct Jul	1769	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1
1.7.7. Bars & W.A.T. Inc.	1734	1.1	7.6	7.9	Oct Jul	1770	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1
1.7.8. Bars & W.A.T. Inc.	1735	1.1	7.6	7.9	Oct Jul	1771	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1
1.7.9. Bars & W.A.T. Inc.	1736	1.1	7.6	7.9	Oct Jul	1772	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1
1.7.10. Bars & W.A.T. Inc.	1737	1.1	7.6	7.9	Oct Jul	1773	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1
1.7.11. Bars & W.A.T. Inc.	1738	1.1	7.6	7.9	Oct Jul	1774	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1
1.7.12. Bars & W.A.T. Inc.	1739	1.1	7.6	7.9	Oct Jul	1775	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1
1.7.13. Bars & W.A.T. Inc.	1740	1.1	7.6	7.9	Oct Jul	1776	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1
1.7.14. Bars & W.A.T. Inc.	1741	1.1	7.6	7.9	Oct Jul	1777	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1
1.7.15. Bars & W.A.T. Inc.	1742	1.1	7.6	7.9	Oct Jul	1778	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1
1.7.16. Bars & W.A.T. Inc.	1743	1.1	7.6	7.9	Oct Jul	1779	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1
1.7.17. Bars & W.A.T. Inc.	1744	1.1	7.6	7.9	Oct Jul	1780	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1
1.7.18. Bars & W.A.T. Inc.	1745	1.1	7.6	7.9	Oct Jul	1781	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1
1.7.19. Bars & W.A.T. Inc.	1746	1.1	7.6	7.9	Oct Jul	1782	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1
1.7.20. Bars & W.A.T. Inc.	1747	1.1	7.6	7.9	Oct Jul	1783	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1
1.7.21. Bars & W.A.T. Inc.	1748	1.1	7.6	7.9	Oct Jul	1784	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1
1.7.22. Bars & W.A.T. Inc.	1749	1.1	7.6	7.9	Oct Jul	1785	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1
1.7.23. Bars & W.A.T. Inc.	1750	1.1	7.6	7.9	Oct Jul	1786	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1
1.7.24. Bars & W.A.T. Inc.	1751	1.1	7.6	7.9	Oct Jul	1787	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1
1.7.25. Bars & W.A.T. Inc.	1752	1.1	7.6	7.9	Oct Jul	1788	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1
1.7.26. Bars & W.A.T. Inc.	1753	1.1	7.6	7.9	Oct Jul	1789	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1
1.7.27. Bars & W.A.T. Inc.	1754	1.1	7.6	7.9	Oct Jul	1790	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1
1.7.28. Bars & W.A.T. Inc.	1755	1.1	7.6	7.9	Oct Jul	1791	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1
1.7.29. Bars & W.A.T. Inc.	1756	1.1	7.6	7.9	Oct Jul	1792	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1
1.7.30. Bars & W.A.T. Inc.	1757	1.1	7.6	7.9	Oct Jul	1793	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1
1.7.31. Bars & W.A.T. Inc.	1758	1.1	7.6	7.9	Oct Jul	1794	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1
1.7.32. Bars & W.A.T. Inc.	1759	1.1	7.6	7.9	Oct Jul	1795	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1
1.7.33. Bars & W.A.T. Inc.	1760	1.1	7.6	7.9	Oct Jul	1796	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1
1.7.34. Bars & W.A.T. Inc.	1761	1.1	7.6	7.9	Oct Jul	1797	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1
1.7.35. Bars & W.A.T. Inc.	1762	1.1	7.6	7.9	Oct Jul	1798	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1
1.7.36. Bars & W.A.T. Inc.	1763	1.1	7.6	7.9	Oct Jul	1799	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1
1.7.37. Bars & W.A.T. Inc.	1764	1.1	7.6	7.9	Oct Jul	1800	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1
1.7.38. Bars & W.A.T. Inc.	1765	1.1	7.6	7.9	Oct Jul	1801	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1
1.7.39. Bars & W.A.T. Inc.	1766	1.1	7.6	7.9	Oct Jul	1802	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1
1.7.40. Bars & W.A.T. Inc.	1767	1.1	7.6	7.9	Oct Jul	1803	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1
1.7.41. Bars & W.A.T. Inc.	1768	1.1	7.6	7.9	Oct Jul	1804	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1
1.7.42. Bars & W.A.T. Inc.	1769	1.1	7.6	7.9	Oct Jul	1805	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1
1.7.43. Bars & W.A.T. Inc.	1770	1.1	7.6	7.9	Oct Jul	1806	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1
1.7.44. Bars & W.A.T. Inc.	1771	1.1	7.6	7.9	Oct Jul	1807	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1
1.7.45. Bars & W.A.T. Inc.	1772	1.1	7.6	7.9	Oct Jul	1808	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1
1.7.46. Bars & W.A.T. Inc.	1773	1.1	7.6	7.9	Oct Jul	1809	1.1	1.1								

# NEW YORK STOCK EXCHANGE COMPOSITE PRICE INDEX

## **NYSE COMPOSITE PRICES**

1981 PF 81a  
High Low Stock Div. Yld. E 100% High  
Continued from previous page

1991												1991												
Continued from previous page																								
High	Low	Stock	Div.	Vid.	E	100s	High	Low	Class	Prev.	Chg.	High	Low	Stock	Div.	Vid.	E	100s	High	Low	Class	Prev.	Chg.	
121	112	8008 US Op	0.24	0.02	8	370	165	12	14	14	-	21	162	TNF Enterp	1.63	0.08	10	312	185	181	181	-2	-2	-
37	20	8057 Telecom	0.22	0.02	12	55	24	12	12	12	-	492	347	TRW Inc	1.00	0.04	17	373	426	42	42	+2	+2	-
21	9	80613	0	0.15	2	2	2	2	2	2	-	12	7	TechnoCom	0	0	20	2	2	2	2	-	-	-
13	11	8116 Tele	1.32	0.11	9	79	72	72	72	72	-	25	18	16 Telecom Fd	1.00	0.04	77	22	22	22	22	-	-	-
67	57	8120 Telecord	0.15	0.02	4	501	85	85	85	85	-	24	412	TelwayInd	0.20	0.04	0	105	55	43	43	-1	-1	-
131	93	8126 Telecord G Sc	0	0.10	9	70	11	11	11	11	-	117	7	Telley Pt	1.00	0.13	2,100	74	74	74	74	-	-	-
37	28	8136 Telektronix	0.32	0.01	2,032	22	22	22	22	22	-	502	365	Tembraerde	1.00	0.08	21	746	53	83	83	-1	-1	-
21	17	8172 Telekey	17.03	10	18	18	18	18	18	18	-	394	233	Tendo Corp	0.60	0.02	10,374	26	25	25	25	-1	-1	-
4	2	8200 Telektronix	178	178	178	178	178	178	178	178	-	304	23	Tesco Corp	0.65	0.07	116	124	125	125	125	-	-	
36	26	8201 Teleplex	0.20	0.01	24	22	22	22	22	22	-	37	315	Teltronix	0.60	0.02	14,238	24	24	24	24	-	-	-
44	12	8205 Teleplex	0.08	0.05	6	32	32	32	32	32	-	125	102	Temco Corp	0.25	0.07	15,384	36	36	36	36	-	-	-
64	44	8210 Teleplex	0.00	0.01	151,173	64	64	64	64	64	-	304	23	Teltronix	0.60	0.02	10,374	26	25	25	25	-1	-1	-
13	10	8214 Teleplex	0.04	0.04	343	13	13	13	13	13	-	243	142	Teltronix	0.00	0.04	30,675	20	20	20	20	-	-	-
45	37	8216 Teleplex	0.54	0.03	5,176	22	22	22	22	22	-	304	23	Teltronix	1.41	0.04	5,959	32	32	32	32	-1	-1	-
45	37	8218 Teleplex	2.60	0.07	11	245	411	401	401	401	-	491	22	Teltronix	0.00	0.02	13,065	47	46	46	46	-	-	-
44	24	8220 Teleplex	0.40	0.10	20	17	13	13	13	13	-	194	112	Teltronix	0.16	0.01	305	18	18	18	18	-	-	-
164	104	8224 Teleplex	0.18	0.01	21,031	11	11	11	11	11	-	98	85	Teltronix	0.80	0.10	4,931	93	93	93	93	-	-	-
53	25	8226 Teleplex	0.65	0.08	10	49	31	31	31	31	-	52	33	Tennecolore	1.80	0.04	24,788	36	36	36	36	-	-	-
44	20	8228 Teleplex	0.34	0.02	2,044	44	43	43	43	43	-	22	16	Tepco Pe	2.20	0.11	17	127	21	20	20	-1	-1	-
73	13	8230 Teleplex	0.80	0.36	51	21	21	21	21	21	-	145	85	Theradyne	0.08	0.03	14	56	12	12	12	-1	-1	-
402	32	8232 Teleplex	2.62	0.07	8	381	381	381	381	381	-	145	75	Theradyne	2.00	0.03	20	52	74	74	74	-1	-1	-
44	32	8234 Teleplex	2.72	0.08	11,549	44	44	44	44	44	-	98	85	Tesora Pet	0.08	0.03	20	52	74	74	74	-1	-1	-
55	47	8236 Teleplex	1.32	0.02	20,633	50	50	50	50	50	-	70	60	Texaco	3.00	0.05	11,037	84	82	82	82	-1	-1	-
74	60	8238 Teleplex	1.20	0.02	25	287	85	85	85	85	-	53	43	Texaco C	4.10	0.06	2	52	52	52	52	-	-	-
53	37	8240 Teleplex	1.14	0.23	23	75	75	75	75	75	-	47	27	Texaco Inst	0.72	0.02	17,373	29	28	28	28	-	-	-
171	112	8242 Teleplex	0.16	0.01	597	12	12	12	12	12	-	36	16	Texaco Pac	0.40	0.02	25	215	215	215	215	-	-	-
53	37	8244 Teleplex	0.10	0.01	11	108	75	75	75	75	-	36	14	Texaco Int	3.00	0.06	10,574	37	37	37	37	-	-	-
48	35	8246 Teleplex	0.80	0.02	30,672	35	35	35	35	35	-	194	94	Telco Pt	1.00	0.11	34	82	82	82	82	-	-	-
105	74	8248 Teleplex	0.58	0.04	52	15	14	14	14	14	-	145	94	Telco Int	1.10	0.02	2	126	5	5	5	-	-	-
124	74	8250 Teleplex	0.25	0.03	229	51	51	51	51	51	-	35	24	Teltronix	1.00	0.03	12,028	34	34	34	34	-	-	-
124	74	8252 Teleplex	1.48	0.10	10	16	15	15	15	15	-	124	11	Teltronix Ad	1.28	0.11	7	33	114	114	114	-	-	-
124	74	8254 Teleplex	1.20	0.10	25	27	27	27	27	27	-	57	37	Teltronix	0.28	0.01	21	268	50	50	50	-	-	-
124	74	8256 Teleplex	1.20	0.10	27	27	27	27	27	27	-	46	34	Teltronix	0.25	0.01	2	267	42	42	42	-	-	-
124	74	8258 Teleplex	1.20	0.10	27	27	27	27	27	27	-	46	34	Teltronix	0.25	0.01	2	267	42	42	42	-	-	-
124	74	8260 Teleplex	1.20	0.10	27	27	27	27	27	27	-	46	34	Teltronix	0.25	0.01	2	267	42	42	42	-	-	-
124	74	8262 Teleplex	1.20	0.10	27	27	27	27	27	27	-	46	34	Teltronix	0.25	0.01	2	267	42	42	42	-	-	-
124	74	8264 Teleplex	1.20	0.10	27	27	27	27	27	27	-	46	34	Teltronix	0.25	0.01	2	267	42	42	42	-	-	-
124	74	8266 Teleplex	1.20	0.10	27	27	27	27	27	27	-	46	34	Teltronix	0.25	0.01	2	267	42	42	42	-	-	-
124	74	8268 Teleplex	1.20	0.10	27	27	27	27	27	27	-	46	34	Teltronix	0.25	0.01	2	267	42	42	42	-	-	-
124	74	8270 Teleplex	1.20	0.10	27	27	27	27	27	27	-	46	34	Teltronix	0.25	0.01	2	267	42	42	42	-	-	-
124	74	8272 Teleplex	1.20	0.10	27	27	27	27	27	27	-	46	34	Teltronix	0.25	0.01	2	267	42	42	42	-	-	-
124	74	8274 Teleplex	1.20	0.10	27	27	27	27	27	27	-	46	34	Teltronix	0.25	0.01	2	267	42	42	42	-	-	-
124	74	8276 Teleplex	1.20	0.10	27	27	27	27	27	27	-	46	34	Teltronix	0.25	0.01	2	267	42	42	42	-	-	-
124	74	8278 Teleplex	1.20	0.10	27	27	27	27	27	27	-	46	34	Teltronix	0.25	0.01	2	267	42	42	42	-	-	-
124	74	8280 Teleplex	1.20	0.10	27	27	27	27	27	27	-	46	34	Teltronix	0.25	0.01	2	267	42	42	42	-	-	-
124	74	8282 Teleplex	1.20	0.10	27	27	27	27	27	27	-	46	34	Teltronix	0.25	0.01	2	267	42	42	42	-	-	-
124	74	8284 Teleplex	1.20	0.10	27	27	27	27	27	27	-	46	34	Teltronix	0.25	0.01	2	267	42	42	42	-	-	-
124	74	8286 Teleplex	1.20	0.10	27	27	27	27	27	27	-	46	34	Teltronix	0.25	0.01	2	267	42	42	42	-	-	-
124	74	8288 Teleplex	1.20	0.10	27	27	27	27	27	27	-	46	34	Teltronix	0.25	0.01	2	267	42	42	42	-	-	-
124	74	8290 Teleplex	1.20	0.10	27	27	27	27	27	27	-	46	34	Teltronix	0.25	0.01	2	267	42	42	42	-	-	-
124	74	8292 Teleplex	1.20	0.10	27	27	27	27	27	27	-	46	34	Teltronix	0.25	0.01	2	267	42	42	42	-	-	-
124	74	8294 Teleplex	1.20	0.10	27	27	27	27	27	27	-	46	34	Teltronix	0.25	0.01	2	267	42	42	42	-	-	-
124	74	8296 Teleplex	1.20	0.10	27	27	27	27	27	27	-	46	34	Teltronix	0.25	0.01	2	267	42	42	42	-	-	-
124	74	8298 Teleplex	1.20	0.10	27	27	27	27	27	27	-	46	34	Teltronix	0.25	0.01	2	267	42	42	42	-	-	-
124	74	8300 Teleplex	1.20	0.10	27	27	27	27	27	27	-	46	34	Teltronix	0.25	0.01	2	267	42	42	42	-	-	-
124	74	8302 Teleplex	1.20	0.10	27	27	27	27	27	27	-	46	34	Teltronix	0.25	0.01	2	267	42	42	42	-	-	-
124	74	8304 Teleplex	1.20	0.10	27	27	27	27	27	27	-	46	34	Teltronix	0.25	0.01	2	267	42	42	42	-	-	-
124	74	8306 Teleplex	1.20	0.10	27	27	27	27	27	27	-	46	34	Teltronix	0.25	0.01	2	267	42	42	42	-	-	-
124	74	8308 Teleplex	1.20	0.10	27	27	27	27	27	27	-	46	34	Teltronix	0.25	0.01	2	267	42	42	42	-	-	-
124	74	8310 Teleplex	1.20	0.10	27	27	27	27	27	27	-	46	34	Teltronix	0.25	0.01	2	267	42	42	42	-	-	-
124	74	8312 Teleplex	1.20	0.10</																				

## **NASDAQ NATIONAL MARKET**

## AMEX COMPOSITE PRICES

428 *am. zool.*, September 26,

AMEX COMPOSITE PRICES												4:00 pm prices September																				
Stock	P/I				B/S				High				Low/Close				Chng				Stock				P/I				B/S			
	Div.	Ex.	52w	High	Low	Clos.	Chng	Stock	Div.	Ex.	1986	High	Low	Clos.	Chng	Stock	Div.	Ex.	52w	High	Low	Clos.	Chng	Stock	Div.	Ex.	1986	High	Low	Clos.		
Actor Opt	0	10	41	41	41	41	4																									
Air Expr	0	17	17	17	17	17	4																									
Airline Int	0	17	17	17	17	17	4																									
Alcatel	0	8	51	51	51	51	4																									
Alphatech	15	51	51	51	51	51	4																									
Altria Inc	0	15	15	15	15	15	4																									
Alvin Co.	0	24	2103	2103	2103	2103	4																									
Alvarez A	0	15	15	15	15	15	4																									
Alvarez A	1.48	7	550	550	550	550	4																									
Amherst	0.10	11	2607	2607	2607	2607	4																									
Am. Exp.																																
Ampli-Link	45	120	55	55	55	55	4																									
Amstron	45	120	55	55	55	55	4																									
Altair	40	20	20	20	20	20	4																									
Altair A	2	2	17	17	17	17	4																									
Altair A	2	2	17	17	17	17	4																									
Altair A	2	2	17	17	17	17	4																									
Altair A	2	2	17	17	17	17	4																									
Altair A	2	2	17	17	17	17	4																									
Altair A	2	2	17	17	17	17	4																									
Altair A	2	2	17	17	17	17	4																									
Altair A	2	2	17	17	17	17	4																									
Altair A	2	2	17	17	17	17	4																									
Altair A	2	2	17	17	17	17	4																									
Altair A	2	2	17	17	17	17	4																									
Altair A	2	2	17	17	17	17	4																									
Altair A	2	2	17	17	17	17	4																									
Altair A	2	2	17	17	17	17	4																									
Altair A	2	2	17	17	17	17	4																									
Altair A	2	2	17	17	17	17	4																									
Altair A	2	2	17	17	17	17	4																									
Altair A	2	2	17	17	17	17	4																									
Altair A	2	2	17	17	17	17	4																									
Altair A	2	2	17	17	17	17	4																									
Altair A	2	2	17	17	17	17	4																									
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Altair A	2	2	17	17	17	17	4																									
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Altair A	2	2	17	17	17	17	4																									
Altair A	2	2	17	17	17																											

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EUROPE'S BUSINESS NEWSPAPER

THE JOURNAL OF CLIMATE

## MONDAY INTERVIEW

## Aggrieved proponent of reform

John Selwyn Gummer, minister of agriculture, speaks to Martin Wolf

The minister is 40 minutes late because a party of Russians is in town. Worse. Anatoly Sobchak, mayor of St Petersburg (recently Leningrad), is due in 20 minutes.

Disposing of the problems of European agriculture so quickly turns out less absurd than one feared. Sometimes emotional, Mr Gummer has much to get off his chest, not least to the FT, which he is "a bit annoyed sometimes when it actually gets the facts wrong". But the principal object of his ire is the plans of Ray MacSharry.

A meeting of the farm ministers, to discuss the controversial reform proposals of the agriculture commissioner, is due today and tomorrow. Does the minister believe it will resolve outstanding issues?

"I'm not going to start to" comes the depressing response. "This is a long, long process. We have to get a solution that works and the present proposals don't go anywhere near it. I should think we will be months and months."

"Well let's take cereals," the minister responds, not even "the most discriminatory one as far as the UK is concerned". The plan is discriminatory in that you could not operate set-asides for very small farms?

One of the main problems, stresses Mr Gummer, is that "Mr MacSharry's proposals are significantly more expensive even than the present system". Is Mr Gummer not focusing on the budgetary cost alone, however, ignoring the offsetting benefits to the consumer?

"But I'm not," extrapolates the minister. "I've never done that at all. I'm so pleased you've come to interview me, because I'm fed up with the FT never listening to what we say. I'm talking about total resource costs."

"First of all, you have to assume that the drop in consumer prices will be along the lines which have been hinted at in the press. I have real worries about how large that price drop will actually be."

Moreover, the problem with the MacSharry proposals is that you are promising to provide what is in effect a pension for a large number of people and not one that is linked with the restructuring of their farms. And, therefore, every year they will demand more. So you have got an engine for budgetary inflation.

"So what we are saying is of course you must have the cuts in price. We are in favour of the cuts in price". But having got the cuts in price we are not in favour of spending that money in the way in which Mr MacSharry is proposing."

The minister is, indeed, obsessed with the budgetary costs. But time presses. At least the minister does agree to this. "Eighty per cent of the

price cutting. "No," he replies. "I don't agree. I have pioneered it." Mr Gummer raises his voice. "I am sorry to be aggressive about it. But I am fed up with reading things in the newspaper, as if we vaguely agree with price cuts. We have campaigned for them, year in year out, very often without press support. Now that we object to the mechanisms that are used, it is somehow suggested that we are not in favour of reform. That's a very sad situation to be in."

But is he not being far too cavalier about the political need for compensation, especially for the small farmers? And why does he complain so much about the discriminatory nature of these proposals, especially when even the National Farmers' Union has admitted that you could not operate set-asides for very small farms?

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We have campaigned for price cuts year after year

money goes to 80 per cent of the land," he notes approvingly. "You are starting from the distortions argument that this system is supposed to be about subsidising the number of people. That is not what the founding fathers said they wanted to do; and it is not surprising that 80 per cent of the money goes to 80 per cent of the land. It's about right.

So what, more precisely, does Mr Gummer want, apart from the price cuts? "First of all, I would have set-asides on a significant area. But it would have very clear environmental rules. That set-aside would have to be voluntary. But it would be targeted, in the sense that every country would have to export refunds and the like."

Then there might be some kind of pension scheme for small farmers. "I would be perfectly prepared to see such a system, so long as it was linked with structural reorganisation." But also only "as long as you had a system that was limited and depressive, applied to people who were 'in post' at the moment".

Is all this not deliberately unrealistic? Are these ideas not simply an invitation to a stalemate?

"No, I don't think that that's true," responds the minister. "First of all, Mr MacSharry's plans are not going to gain support." But do they not do more for the small farmers who concern the Spaniards and the Italians, for example, than his would? "I don't think they do," he asserts, "because they do something which actually very many people in Spain and Italy don't like", by consigning those nations to agricultural backwardness forever.

"I haven't presented a blueprint," he stresses, "because I am keen on being as flexible as possible. But I am not prepared to have the MacSharry plan, followed by an add-on package on the environment".

A note is slipped to the minister. Mr Sobchak has arrived. But a final question is permitted. Does the minister believe it is possible to reach agreement in the Gatt without a new EC mandate?

"I don't think that the Community can actually move very far from the package that

they've put forward," replies Mr Gummer. But "I do believe that there are ways of making clear that the reductions you're talking about do work their way through, particularly to export refunds and the like."

Quite close to the deadline, the Community, the Americans and the Cairns Group will have to sit down, bash their heads together and come out with a solution. There's no other way round it. And I've always insisted that we talk as little as possible about this ludicrous concept of a "mandate", about which there is nothing in the treaty at all." Britain "supports the concept of the Commission negotiating on our behalf and coming back with the solution which we then have to accept or not accept".

Time is up, with far too many issues undecided. But as he turns to greet Mr Sobchak, the man who sits in one of the hottest seats in politics has one consolation: he is not the Russian minister of agriculture, nor even the mayor of St Petersburg.

"You have to say what you are trying to do in this reform." First of all, he says, you are trying to halt the production increase, "because you are moving from a time of shortage to a time of surplus".

Then, "Mr MacSharry has made the curious comment that he wanted to have as many people involved in agriculture in 20 years time as there are now". But the British minister rejects this objective. "I don't believe," he declares, "that it is either a proper aim or one that is shared by the Community members".

The environment is "the only justification for continuing support" - and I'm asking for very, very significant reductions in the amount of support, though those cuts must go at a pace that is possible to deal with in the

Community.

"I don't think that the Community can actually move very far from the package that

they've put forward," replies Mr Gummer. But "I do believe that there are ways of making clear that the reductions you're talking about do work their way through, particularly to export refunds and the like."

Quite close to the deadline, the Community, the Americans and the Cairns Group will have to sit down, bash their heads together and come out with a solution. There's no other way round it. And I've always insisted that we talk as little as possible about this ludicrous concept of a "mandate", about which there is nothing in the treaty at all." Britain "supports the concept of the Commission negotiating on our behalf and coming back with the solution which we then have to accept or not accept".

Time is up, with far too many issues undecided. But as he turns to greet Mr Sobchak, the man who sits in one of the hottest seats in politics has one consolation: he is not the Russian minister of agriculture, nor even the mayor of St Petersburg.

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## Grow up, and get on with it

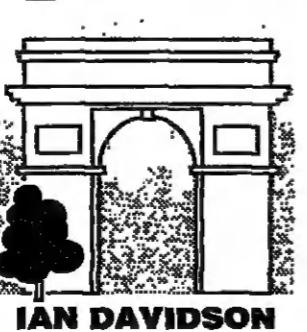
With the civil war in Yugoslavia and the disintegration of the Soviet Union, the European Community is at last coming to the end of its Age of Ambiguity. For many years it was a playground of illusion, where politicians tried to deceive the voters about what it was all for, or whistled derision at the gap between illusion and reality. But the moment is fast arriving when they will have to face clean.

During all those years, Europe's would-be statesmen disagreed violently over the Community's ultimate destination: federalists confronted nationalists, free-traders contradicted protectionists. At the time, the battles seemed dramatic; sometimes they even seemed serious. But with hindsight, we can see that their quarrels were of no real consequence, just play-acting, because the Community was still at a malleable stage of half-formed adolescence; it was too immature for the rival dogmatists to mould its future.

The crises in eastern and southern Europe have changed the rules of the game. The Community must emerge from its ambiguous adolescence, because that is what the world demands. It must decide where it stands, where it is going, and what it is going to be.

So far, the Community's response has been superficially unimpressive. The efforts of the EC to sponsor a ceasefire and a peace conference on Yugoslavia have proved abortive, and last week's debate on a possible peace-keeping force was a fiasco.

The Community cannot leave the stage, however. The disintegration of the old order requires it to play an active,



IAN DAVIDSON  
on Europe

adult role. If it put on a dismal show last week, it will simply have to put on a better show this week; there is no other performer to replace it.

The US administration is anxious to maintain its role in Europe. But when the question is aid to the Soviet Union and eastern Europe, does the US push to the front? No. It urges this task on the Community. When Yugoslavia starts to fall apart, does the US try to take charge? Not on your life; that's a Community problem.

Other international groupings might theoretically be called on to help in the Yugoslav crisis: the pan-European CSC, or the United Nations, which is now being invoked. But where does the world look first, and where will it look after the UN says its bit? To the European Community.

The member states respond to these expectations, but their responses are not yet quite serious. Last week, France and Germany proposed sending a European peace-keeping force to Yugoslavia. Yet in reality France has no intention of sending any force until, by some other mechanism, peace

has broken out; and Germany has no intention of sending any force in any circumstances. This initiative's only purpose was to give the illusion of Franco-German unity.

Mr Douglas Hurd, the British foreign secretary, may have felt that he struck a blow for common sense, for Britain, and for the Conservative party, when he opposed the Franco-German proposal. Yet his government's general attitude to the development of the Community is just as two-faced as anything the French or Germans can come up with.

On grounds of national sovereignty, Britain insists that the co-ordination of foreign policy in Europe must be handled by independent governments, away from the tails of the Commission. The French agree. But the contortions of Britain and France to assert their international stature are merely painful to the performer and ridiculous to the spectator. The rest of the world is only interested if there is a united European foreign policy; and only a united European community can exert influence. So who do they think they are fooling?

Increasingly, there is no good national option for any European country; the notion that a state preserves its freedom because it has the choice of withdrawing, is literally true but practically infinitesimal. Increasingly, the Community will be the paradigm for all fields of activity and for all European countries; and that paradigm must extend to foreign policy, security and defence. For Britain and France to yearn nostalgically for a national foreign policy is ludicrous atavism.

In other words, grow up, and get on with it.

*Reshaping Europe. European Round Table of Industrialists, 15 rue Guimard, Brussels*

## Not a good place to lose one's job

President George Bush will shortly face an awkward choice: whether to veto Congressional legislation extending benefits for the unemployed. Congress passed similar legislation in August but the White House exploited a loophole. Mr Bush signed the bill, expressed sympathy for the jobless but failed to declare the budget emergency necessary if the benefits were to be funded. The \$5.3bn bill passed by the House of Representatives last week was carefully drafted to force Mr Bush to cast a veto if he wants to stop it. The Senate is expected to pass similar legislation shortly.

Mr Bush has exercised his presidential veto 21 times but this decision will be especially sensitive.

The most telling criticism he will face in seeking re-election next year is that he has focused too narrowly on foreign policy and ignored serious social problems at home. Democrats see a confrontation on relief for the jobless as a way of driving this point home. "We've helped Kurds in Turkey. We've helped the Bangladeshis. It's time to help Americans," says Mr Tom Dwyer, a Democrat from Long Island and the chief sponsor of the house bill, which was passed by more than two thirds majority needed to override a presidential veto.

The economy's failure to recover decisively from recession only raises the stakes. The argument that new legislation is unnecessary because unemployment will soon fall looks threadbare; indeed, the jobless rate, already above 9 per cent in some large northern states, could drift higher.

In the US, most welfare programmes evoke mixed feelings. But unemployment insurance, a legacy of the Great Depression, is viewed differently. People accept that individuals, however indiscernible, are at the mercy of economic tides that can wreck the prospects of particular sectors and teach whole economies. Private insurance against such risks has never been obtainable because the bunching of claims in recessions would bankrupt commercial insurers. The case for government assistance is



MICHAEL PROWSE  
on America

thus widely supported.

US relief, however, is unusually parsimonious. The basic state benefit lasts only 26 weeks. Mr Gary Burtless, a senior economist at the Brookings Institution, a Washington think-tank, points out that this compares with 52 weeks in Britain and Germany and more than two years in France. Even Japan, noted for its meagre social benefits, pays unemployment insurance for 40 weeks. In most countries, when the jobless run out of insurance, they move on to other benefits, such as Britain's income support. The US lacks a comprehensive safety net. Adults with dependent children may qualify for special means-tested benefits. But single people often find themselves with nothing but food stamps.

In theory, US workers who exhaust their regular unemployment insurance and live in areas of high unemployment can qualify for "extended benefits" providing up to 13 additional weeks of insurance. This was meant to provide a little extra help in recessions. But a tightening of eligibility rules in the early 1980s has drastically curtailed this scheme. More than 2m workers have exhausted their unemployment insurance this year. A record 360,000 workers ran out of benefits in July alone. Yet extended benefits are available only in Puerto Rico and tiny Rhode Island.

Ironically, the problem is not shortage of cash. Funds intended for extended benefits have accumulated in a trust fund in recessions would bankrupt commercial insurers. The case for government assistance is

against the legislation in its current form is that it fails to raise taxes to pay for the additional spending and thus contravenes the spirit of last year's Budget act. Many economists hope the Senate will correct this lacuna. But even if it does not, the White House will find pressure for reform hard to resist. With the jobless widely seen as innocent victims of recession, Mr Bush will not want to risk the humiliation of an overturned veto. But if he relents, it will not mean the US is on its way to a Swedish-style welfare state.

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Accordingly, subject to the Closing taking place, all of the Notes will be redeemed at their Principal Amount Outstanding on 31st October, 1991. Any holder of the Notes who is in any doubt as to the action which he should take as a result of the redemption of the Notes (including the reinvestment of the redemption proceeds) should consult his professional adviser.

NHL Second Funding Corporation PLC  
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